# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

## FORM 10-Q

## [ X ] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2017
OR

## [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission file number 001-10960


FIRSTCASH, INC.
(Exact name of registrant as specified in its charter)

## Delaware

(State or other jurisdiction of incorporation or organization)
1600 West 7th Street, Fort Worth, Texas
(Address of principal executive offices)

75-2237318
(I.R.S. Employer Identification No.)

76102
(Zip Code)
(817) 335-1100
(Registrant's telephone number, including area code)
NONE
(Former name, former address and former fiscal year, if changed since last report)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. xYes o No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). xYes o No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.
x Large accelerated filer
o Accelerated filer
o Non-accelerated filer (Do not check if a smaller reporting company)
o Smaller reporting company

As of May 1, 2017, there were 48,302,192 shares of common stock outstanding.
Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 ( $\$ 230.405$ of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 ( $\$ 240.12 b-2$ of this chapter).
Emerging growth company o
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. o

## FIRSTCASH, INC.

## FORM 10-Q FOR THE QUARTER ENDED MARCH 31, 2017

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## CAUTIONARY STATEMENT REGARDING RISKS AND UNCERTAINTIES THAT MAY AFFECT FUTURE RESULTS

## Forward-Looking Information

This quarterly report contains forward-looking statements about the business, financial condition and prospects of FirstCash, Inc. and its wholly owned subsidiaries (together, the "Company"). Forward-looking statements, as that term is defined in the Private Securities Litigation Reform Act of 1995, can be identified by the use of forward-looking terminology such as "believes," "projects," "expects," "may," "estimates," "should," "plans," "targets," "intends," "could," "would," "anticipates," "potential," "confident," "optimistic" or the negative thereof, or other variations thereon, or comparable terminology, or by discussions of strategy, objectives, estimates, guidance, expectations and future plans. Forward-looking statements can also be identified by the fact these statements do not relate strictly to historical or current matters. Rather, forward-looking statements relate to anticipated or expected events, activities, trends or results. Because forward-looking statements relate to matters that have not yet occurred, these statements are inherently subject to risks and uncertainties.

These forward-looking statements are made to provide the public with management's current assessment of the Company's business. Although the Company believes the expectations reflected in forward-looking statements are reasonable, there can be no assurances such expectations will prove to be accurate. Security holders are cautioned such forward-looking statements involve risks and uncertainties. Certain factors may cause results to differ materially from those anticipated by the forward-looking statements made in this quarterly report. Such factors may include, without limitation, the risks, uncertainties and regulatory developments discussed and described in (i) the Company's 2016 annual report on Form 10-K filed with the Securities and Exchange Commission (the "SEC") on March 1, 2017, including the risks described in Part 1, Item 1A, "Risk Factors" thereof, (ii) in this quarterly report, and (iii) the other reports filed with the SEC. Many of these risks and uncertainties are beyond the ability of the Company to control, nor can the Company predict, in many cases, all of the risks and uncertainties that could cause its actual results to differ materially from those indicated by the forward-looking statements. The forward-looking statements contained in this quarterly report speak only as of the date of this quarterly report, and the Company expressly disclaims any obligation or undertaking to report any updates or revisions to any such statement to reflect any change in the Company's expectations or any change in events, conditions or circumstances on which any such statement is based, except as required by law.

## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

## FIRSTCASH, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(unaudited, in thousands)

|  | March 31, |  |  |  | December 31, |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2016 |  |
| ASSETS |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 73,148 | \$ | 54,150 | \$ | 89,955 |
| Fees and service charges receivable |  | 38,021 |  | 17,070 |  | 41,013 |
| Pawn loans |  | 314,505 |  | 126,620 |  | 350,506 |
| Consumer loans, net |  | 22,209 |  | 985 |  | 29,204 |
| Inventories |  | 308,165 |  | 90,714 |  | 330,683 |
| Income taxes receivable |  | 18,419 |  | 2,351 |  | 25,510 |
| Prepaid expenses and other current assets |  | 14,331 |  | 4,560 |  | 25,264 |
| Total current assets |  | 788,798 |  | 296,450 |  | 892,135 |
|  |  |  |  |  |  |  |
| Property and equipment, net |  | 237,258 |  | 120,712 |  | 236,057 |
| Goodwill |  | 835,567 |  | 315,439 |  | 831,151 |
| Intangible assets, net |  | 101,594 |  | 6,124 |  | 104,474 |
| Other assets |  | 69,088 |  | 4,167 |  | 71,679 |
| Deferred tax assets |  | 11,249 |  | 10,993 |  | 9,707 |
| Total assets | S | 2,043,554 | \$ | 753,885 | \$ | 2,145,203 |
|  |  |  |  |  |  |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |  |  |
| Accounts payable and accrued liabilities | \$ | 79,726 | \$ | 39,014 | \$ | 109,354 |
| Customer deposits |  | 36,983 |  | 15,482 |  | 33,536 |
| Income taxes payable |  | 1,041 |  | 1,433 |  | 738 |
| Total current liabilities |  | 117,750 |  | 55,929 |  | 143,628 |
|  |  |  |  |  |  |  |
| Revolving unsecured credit facilities |  | 137,000 |  | 40,000 |  | 260,000 |
| Senior unsecured notes |  | 196,721 |  | 196,037 |  | 196,545 |
| Deferred tax liabilities |  | 74,368 |  | 22,632 |  | 61,275 |
| Other liabilities |  | 30,480 |  | - |  | 33,769 |
| Total liabilities |  | 556,319 |  | 314,598 |  | 695,217 |
|  |  |  |  |  |  |  |
| Stockholders' equity: |  |  |  |  |  |  |
| Preferred stock |  | - |  | - |  | - |
| Common stock |  | 493 |  | 403 |  | 493 |
| Additional paid-in capital |  | 1,217,756 |  | 203,143 |  | 1,217,969 |
| Retained earnings |  | 410,874 |  | 653,248 |  | 387,401 |
| Accumulated other comprehensive loss |  | $(96,801)$ |  | $(80,899)$ |  | $(119,806)$ |
| Common stock held in treasury, at cost |  | $(45,087)$ |  | $(336,608)$ |  | $(36,071)$ |
| Total stockholders' equity |  | 1,487,235 |  | 439,287 |  | 1,449,986 |
| Total liabilities and stockholders' equity | \$ | 2,043,554 | \$ | 753,885 | \$ | 2,145,203 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## FIRSTCASH, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(unaudited, in thousands, except per share amounts)


The accompanying notes are an integral part of these condensed consolidated financial statements.

## FIRSTCASH, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

(unaudited, in thousands)

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |
| Net income | \$ | 32,645 | \$ | 13,174 |
| Other comprehensive income (loss): |  |  |  |  |
| Currency translation adjustment |  | 23,005 |  | $(2,489)$ |
| Comprehensive income | \$ | 55,650 | \$ | 10,685 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## FIRSTCASH, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS’ EQUITY

(unaudited, in thousands)


The accompanying notes are an integral part of these condensed consolidated financial statements.

## FIRSTCASH, INC.

CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY CONTINUED
(unaudited, in thousands)


The accompanying notes are an integral part of these condensed consolidated financial statements.

## FIRSTCASH, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited, in thousands)

|  | Three Months Ended <br> March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |
| Cash flow from operating activities: |  |  |  |  |
| Net income | \$ | 32,645 | \$ | 13,174 |
| Adjustments to reconcile net income to net cash flow provided by operating activities: |  |  |  |  |
| Non-cash portion of credit loss provision |  | 2,639 |  | 222 |
| Share-based compensation expense |  | 776 |  | 750 |
| Depreciation and amortization expense |  | 14,243 |  | 4,937 |
| Amortization of debt issuance costs |  | 467 |  | 230 |
| Amortization of favorable/(unfavorable) lease intangibles, net |  | (237) |  | - |
| Deferred income taxes, net |  | 12,550 |  | 1,678 |
| Changes in operating assets and liabilities, net of business combinations: |  |  |  |  |
| Fees and service charges receivable |  | 3,865 |  | 173 |
| Inventories |  | 6,796 |  | 1,812 |
| Prepaid expenses and other assets |  | 11,594 |  | 3,281 |
| Accounts payable, accrued liabilities and other liabilities |  | $(29,071)$ |  | (645) |
| Income taxes payable |  | 7,598 |  | (536) |
| Net cash flow provided by operating activities |  | 63,865 |  | 25,076 |
| Cash flow from investing activities: |  |  |  |  |
| Loan receivables, net of cash repayments |  | 67,189 |  | 5,293 |
| Purchases of property and equipment |  | $(8,076)$ |  | $(6,343)$ |
| Acquisitions of pawn stores, net of cash acquired |  | (854) |  | $(26,045)$ |
| Net cash flow provided by (used in) investing activities |  | 58,259 |  | $(27,095)$ |
| Cash flow from financing activities: |  |  |  |  |
| Borrowings from revolving credit facilities |  | 15,000 |  | 11,500 |
| Repayments of revolving credit facilities |  | $(138,000)$ |  | $(29,500)$ |
| Repayments of debt assumed from acquisitions |  | - |  | $(6,532)$ |
| Purchases of treasury stock |  | $(10,005)$ |  | - |
| Dividends paid |  | $(9,172)$ |  | $(3,530)$ |
| Net cash flow used in financing activities |  | $(142,177)$ |  | $(28,062)$ |
| Effect of exchange rates on cash |  | 3,246 |  | $(2,723)$ |
| Change in cash and cash equivalents |  | $(16,807)$ |  | $(32,804)$ |
| Cash and cash equivalents at beginning of the period |  | 89,955 |  | 86,954 |
| Cash and cash equivalents at end of the period | \$ | 73,148 | \$ | 54,150 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

# FIRSTCASH, INC. <br> <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (unaudited) 

 <br> <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (unaudited)} (In thousands except per share amounts, unless otherwise indicated)

## Note 1 - Significant Accounting Policies

## Basis of Presentation

The accompanying condensed consolidated balance sheet at December 31, 2016, which is derived from audited financial statements, and the unaudited condensed consolidated financial statements, including the notes thereto, include the accounts of FirstCash, Inc. and its wholly-owned subsidiaries (together, the "Company"). The Company regularly makes acquisitions and the results of operations for the acquired stores have been consolidated since the acquisition dates. All significant intercompany accounts and transactions have been eliminated.

These unaudited consolidated financial statements are condensed and do not include all disclosures and footnotes required by generally accepted accounting principles in the United States of America for complete financial statements. These interim period financial statements should be read in conjunction with the Company's consolidated financial statements, which are included in the Company's annual report on Form 10-K for the year ended December 31, 2016, filed with the Securities and Exchange Commission (the "SEC") on March 1, 2017. The condensed consolidated financial statements as of March 31, 2017 and 2016, and for the three month periods ended March 31, 2017 and 2016, are unaudited, but in management's opinion include all adjustments (consisting of only normal recurring adjustments) considered necessary to present fairly the financial position, results of operations and cash flow for such interim periods. Operating results for the period ended March 31, 2017 are not necessarily indicative of the results that may be expected for the full fiscal year.

On September 1, 2016, the Company completed its previously announced merger with Cash America International, Inc. ("Cash America"), whereby Cash America merged with and into a wholly owned subsidiary of the Company (the "Merger"). The accompanying unaudited condensed consolidated results of operations for the three months ended March 31, 2017 include the results of operations for Cash America, affecting comparability of 2017 and 2016 amounts. The Company has performed a valuation analysis of identifiable assets acquired and liabilities assumed and allocated the aggregate Merger consideration based on the fair values of those identifiable assets and liabilities. The purchase price allocation is subject to change as the Company finalizes the analysis of the fair value at the date of the Merger. The final determination of the fair value of assets acquired and liabilities assumed will be completed within the twelve month measurement period from the date of the Merger as required by applicable accounting guidance. Due to the significance of the Merger, the Company may use all of this measurement period to adequately analyze and assess the fair values of assets acquired and liabilities assumed.

The Company has significant operations in Latin America, where in Mexico and Guatemala the functional currency is the Mexican peso and Guatemalan quetzal, respectively. Accordingly, the assets and liabilities of these subsidiaries are translated into U.S. dollars at the exchange rate in effect at each balance sheet date, and the resulting adjustments are accumulated in other comprehensive income (loss) as a separate component of stockholders’ equity. Revenues and expenses are translated at the average exchange rates occurring during the three month periods ended March 31, 2017 and 2016. The Company also has operations in El Salvador where the reporting and functional currency is the U.S. dollar.

## Recent Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board issued ASU No. 2014-09, "Revenue from Contracts with Customers (Topic 606)" ("ASU 2014-09"). ASU 2014-09 is a comprehensive new revenue recognition model that requires a company to recognize revenue to depict the transfer of goods or services to a customer at an amount that reflects the consideration it expects to receive in exchange for those goods or services. ASU 2014-09 also requires additional disclosure about the nature, amount, timing and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and changes in judgments and assets recognized from costs incurred to obtain or fulfill a contract. In August 2015, the Financial Accounting Standards Board issued ASU No. 2015-14 "Revenue from Contracts with Customers (Topic 606)," which delayed the effective date of ASU 2014-09 by one year. In addition, between March 2016 and December 2016, the Financial Accounting Standards Board issued ASU No. 2016-08, "Revenue from Contracts with Customers Principal versus Agent Considerations (Reporting revenue gross versus net)" ("ASU 2016-08"), ASU No. 2016-10, "Identifying Performance Obligations and Licensing" ("ASU 2016-10"), ASU No. 2016-12, "Revenue from Contracts with Customers (Topic 606): Narrow-Scope Improvements and Practical Expedients" ("ASU 2016-12"), and ASU No. 2016-20, "Technical Corrections and Improvements to Topic 606, Revenue from Contracts with Customers" ("ASU 2016-20"). ASU 2016-08, ASU 2016-10, ASU 2016-12 and ASU 2016-20 clarify certain aspects of ASU 2014-09 and provide additional implementation guidance. ASU 2014-09, ASU 2016-08, ASU 2016-10, ASU 2016-12 and

ASU 2016-20 become effective for annual reporting periods (including interim periods within those periods) beginning after December 15, 2017 for public companies. Early adoption is permitted but not before annual reporting periods beginning after December 15, 2016. Entities are permitted to apply ASU 2014-09, ASU 2016-08, ASU 2016-10, ASU 2016-12 and ASU 2016-20 either retrospectively or through an alternative transition model. The Company is currently assessing the potential impact of ASU 2014-09, ASU 2016-08, ASU 2016-10, ASU 2016-12 and ASU 2016-20 on its consolidated financial statements.

In July 2015, the Financial Accounting Standards Board issued ASU No. 2015-11, "Simplifying the Measurement of Inventory" ("ASU 2015-11"). ASU 2015-11 requires inventory be measured at the lower of cost or net realizable value. ASU 2015-11 defines net realizable value as the estimated selling price in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. Inventory measured using last-in, first-out ("LIFO") or the retail inventory method are excluded from the scope of this update. ASU 2015-11 requires prospective application and is effective for fiscal years beginning after December 15, 2016 and interim periods within those fiscal years, with early adoption permitted. The Company adopted ASU 2015-11 as of January 1, 2017 and the guidance was applied prospectively. The Company determined there were no changes to the Company's financial position, results of operations, financial statement disclosures or valuation of inventory.

In February 2016, the Financial Accounting Standards Board issued ASU No. 2016-02, "Leases (Topic 842)" ("ASU 2016-02"). ASU 2016-02 requires a lessee to recognize, in the statement of financial position, a liability to make lease payments (the lease liability) and a right-to-use asset representing its right to use the underlying asset for the lease term. Leases will be classified as either financing or operating, with classification affecting the pattern of expense recognition in the income statement. Lessor accounting remains largely unchanged. ASU 2016-02 is effective for annual reporting periods beginning after December 15, 2018, and interim periods within those annual periods, with early adoption permitted. An entity will be required to recognize and measure leases at the beginning of the earliest period presented using a modified retrospective approach. The Company is currently assessing the potential impact of ASU 2016-02 on its consolidated financial statements.

In June 2016, the Financial Accounting Standards Board issued ASU No. 2016-13, "Financial Instruments-Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments" ("ASU 2016-13"). ASU 2016-13 amends the impairment model by requiring entities to use a forward-looking approach based on expected losses to estimate credit losses on certain types of financial instruments, including trade receivables. ASU 2016-13 is effective for public entities for fiscal years beginning after December 15, 2019, with early adoption permitted. The Company is currently assessing the potential impact of ASU 2016-13 on its consolidated financial statements.

In August 2016, the Financial Accounting Standards Board issued ASU No. 2016-15, "Statement of Cash Flows (Topic 230): Classification of Certain Cash Receipts and Cash Payments" ("ASU 2016-15"). ASU 2016-15 clarifies how companies present and classify certain cash receipts and cash payments in the statement of cash flows. ASU 2016-15 addresses eight specific cash flow issues with the objective of reducing existing diversity in practice. ASU 2016-15 is effective for public entities for fiscal years beginning after December 15, 2017, with early adoption permitted. The Company is currently assessing the potential impact of ASU 2016-15 on its consolidated financial statements.

In January 2017, the Financial Accounting Standards Board issued ASU No. 2017-01, "Business Combinations (Topic 805) - Clarifying the Definition of a Business" ("ASU 2017-01"). ASU 2017-01 provides amendments to clarify the definition of a business and affects all companies and other reporting organizations that must determine whether they have acquired or sold a business. The amendments are intended to help companies and other organizations evaluate whether transactions should be accounted for as acquisitions (or disposals) of assets or businesses. The guidance is effective for public business entities for fiscal years beginning after December 15, 2017, and interim periods within those fiscal years and should be applied prospectively as of the beginning of the period of adoption. Early adoption is permitted under certain circumstances. The Company does not expect ASU 2017-01 to have a material effect on the Company's current financial position, results of operations or financial statement disclosures.

In January 2017, the Financial Accounting Standards Board issued ASU No. 2017-04, "Intangibles - Goodwill and Other (Topic 350) - Simplifying the Test for Goodwill Impairment" ("ASU 2017-04"). These amendments eliminate step 2 from the goodwill impairment test. The amendments also eliminate the requirements for any reporting unit with a zero or negative carrying amount to perform a qualitative assessment and, if it fails that qualitative test, to perform step 2 of the goodwill impairment test. An entity still has the option to perform the qualitative assessment for a reporting unit to determine if the quantitative impairment test is necessary. The guidance is effective for annual or any interim goodwill impairment tests in fiscal years beginning after December 15, 2019. Early adoption is permitted for interim or annual goodwill impairment tests performed on testing dates after January 1, 2017 and should be adopted on a prospective basis. The Company does not expect ASU 2017-04 to have a material effect on the Company's current financial position, results of operations or financial statement disclosures.

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## Note 2 - Earnings Per Share

The following table sets forth the computation of basic and diluted earnings per share:

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |
| Numerator: |  |  |  |  |
| Net income | \$ | 32,645 | \$ | 13,174 |
|  |  |  |  |  |
| Denominator (in thousands): |  |  |  |  |
| Weighted-average common shares for calculating basic earnings per share |  | 48,389 |  | 28,241 |
| Effect of dilutive securities: |  |  |  |  |
| Stock options and nonvested awards |  | 13 |  | - |
| Weighted-average common shares for calculating diluted earnings per share |  | 48,402 |  | 28,241 |
|  |  |  |  |  |
| Net income per share: |  |  |  |  |
| Basic | \$ | 0.67 | \$ | 0.47 |
| Diluted | \$ | 0.67 | \$ | 0.47 |

## Note 3 - Long-Term Debt

## Senior Unsecured Notes

On March 24, 2014, the Company issued $\$ 200,000$ of $6.75 \%$ senior notes due on April 1, 2021 (the "Notes"), all of which are currently outstanding. Interest on the Notes is payable semi-annually in arrears on April 1 and October 1. The Notes carry optional redemption features whereby the Company has the option to redeem the notes, in whole or in part, on or after April 1, 2020 at par, plus accrued and unpaid interest, if any, and on or after April 1, 2017 at par plus a premium declining ratably to par, plus accrued and unpaid interest, if any. The Notes are fully and unconditionally guaranteed on a senior unsecured basis jointly and severally by all of the Company's existing and future domestic subsidiaries that guarantee the 2016 Credit Facility (as defined below). The Notes permit the Company to make certain restricted payments, such as purchasing shares of its stock and paying cash dividends, within certain parameters, the most restrictive of which generally limits such restricted payments to $50 \%$ of net income, adjusted for certain items as described in the indenture. As of March 31, 2017, 2016 and December 31, 2016, deferred debt issuance costs of $\$ 3,279, \$ 3,963$ and $\$ 3,455$, respectively, are included as a direct deduction from the carrying amount of the Notes in the accompanying condensed consolidated balance sheets.

## Revolving_Credit Facilities

At March 31, 2017, the Company maintained a line of credit with a group of U.S. based commercial lenders (the "2016 Credit Facility") in the amount of $\$ 400,000$, which matures in September 2021. At March 31, 2017, the Company had $\$ 137,000$ in outstanding borrowings and $\$ 5,956$ in outstanding letters of credit under the 2016 Credit Facility, leaving $\$ 257,044$ available for future borrowings. The 2016 Credit Facility bears interest, at the Company's option, at either (i) the prevailing London Interbank Offered Rate ("LIBOR") (with interest periods of 1 week or 1, 2, 3 or 6 months at the Company's option) plus a fixed spread of $2.5 \%$ or (ii) the prevailing prime or base rate plus a fixed spread of $1.5 \%$. The agreement has a LIBOR floor of $0 \%$. Additionally, the Company is required to pay an annual commitment fee of $0.50 \%$ on the average daily unused portion of the 2016 Credit Facility commitment. The weightedaverage interest rate on amounts outstanding under the 2016 Credit Facility at March 31, 2017 was $3.50 \%$ based on 1 week LIBOR. Under the terms of the 2016 Credit Facility, the Company is required to maintain certain financial ratios and comply with certain financial covenants and the Company is allowed to make certain restricted payments, such as purchasing shares of its stock, within certain parameters provided the Company maintains compliance with those financial ratios and covenants after giving effect to such restricted payments. The 2016 Credit Facility also contains customary restrictions on the Company’s ability to incur additional debt, grant liens, make investments, consummate acquisitions and similar negative covenants with customary carve-outs and baskets. The Company was in compliance with the requirements and covenants of the 2016 Credit Facility as of March 31, 2017. During the three months ended March 31, 2017, the Company made net payments of $\$ 123,000$ pursuant to the 2016 Credit Facility.

At March 31, 2017, the Company maintained a U.S. dollar denominated line of credit with a bank in Mexico (the "Mexico Credit Facility") in the amount of $\$ 10,000$. The Mexico Credit Facility bears interest at 30 -day LIBOR plus a fixed spread of $2.0 \%$ and matures in December 2017. Under the terms of the Mexico Credit Facility, the Company is required to maintain certain financial ratios and comply with certain financial covenants. The Company was in compliance with the requirements and covenants of the Mexico Credit Facility as of March 31, 2017. The Company is required to pay a one-time commitment fee of $\$ 25$ due when the first amount is drawn/borrowed. At March 31, 2017, the Company had no amount outstanding under the Mexico Credit Facility and $\$ 10,000$ was available for borrowings.

## Note 4 - Fair Value of Financial Instruments

The fair value of financial instruments is determined by reference to various market data and other valuation techniques, as appropriate. Financial assets and liabilities are classified based on the lowest level of input that is significant to the fair value measurement. The Company's assessment of the significance of a particular input to the fair value measurement requires judgment, and may affect the valuation of the fair value of assets and liabilities and their placement within the fair value hierarchy levels. The three fair value levels are (from highest to lowest):

Level 1: Quoted market prices in active markets for identical assets or liabilities.
Level 2: Observable market-based inputs or unobservable inputs that are corroborated by market data.
Level 3: Unobservable inputs that are not corroborated by market data.

## Recurring Fair Value Measurements

Prior to the Merger, Cash America had a nonqualified savings plan that was available to certain members of management whereby participants could contribute up to $100 \%$ of their annual bonus and up to $50 \%$ of their other eligible compensation to the plan. Upon completion of the Merger, the nonqualified savings plan was terminated and during the three months ended March 31, 2017, the Company dissolved the plan and distributed the remaining assets to the participants.

As of December 31, 2016, the assets included marketable equity securities, which were classified as Level 1 and the fair values were based on quoted market prices. The nonqualified savings plan assets were included in prepaid expenses and other current assets in the accompanying condensed consolidated balance sheet with an offsetting liability of equal amount, which is included in accounts payable and accrued expenses in the accompanying condensed consolidated balance sheet.

The Company's financial assets that are measured at fair value on a recurring basis as of December 31, 2016 were as follows:

| Financial assets: | $\begin{gathered} \text { December 31, } \\ 2016 \end{gathered}$ |  | Fair Value Measurements Using |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Level 1 |  | Level 2 |  | Level 3 |  |
| Cash America nonqualified savings plan-related assets | \$ | 12,663 | \$ | 12,663 | \$ | - | \$ | - |
|  | \$ | 12,663 | \$ | 12,663 | \$ | - | \$ | - |

## Fair Value Measurements on a Nonrecurring Basis

The Company measures non-financial assets and liabilities such as property and equipment and intangible assets at fair value on a nonrecurring basis or when events or circumstances indicate that the carrying amount of the assets may be impaired.

## Financial Assets and Liabilities Not Measured at Fair Value

The Company's financial assets and liabilities as of March 31, 2017, 2016 and December 31, 2016 that are not measured at fair value in the condensed consolidated balance sheets are as follows:

| Financial assets: | Carrying Value <br> March 31, 2017 |  | Estimated Fair Value |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { March 31, } \\ 2017 \end{gathered}$ |  | Fair Value Measurements Using |  |  |  |  |  |
|  |  |  | Level 1 | Level 2 |  | Level 3 |  |
| Cash and cash equivalents | \$ | 73,148 |  |  | \$ | 73,148 | \$ | 73,148 | \$ | - | \$ | - |
| Pawn loans |  | 314,505 |  | 314,505 |  | - |  | - |  | 314,505 |
| Consumer loans, net |  | 22,209 |  | 22,209 |  | - |  | - |  | 22,209 |
| Fees and service charges receivable |  | 38,021 |  | 38,021 |  | - |  | - |  | 38,021 |
|  | \$ | 447,883 | \$ | 447,883 | \$ | 73,148 | \$ | - | \$ | 374,735 |
|  |  |  |  |  |  |  |  |  |  |  |
| Financial liabilities: |  |  |  |  |  |  |  |  |  |  |
| Revolving unsecured credit facilities | \$ | 137,000 | \$ | 137,000 | \$ | - | \$ | 137,000 | \$ | - |
| Senior unsecured notes, outstanding principal |  | 200,000 |  | 208,000 |  | - |  | 208,000 |  | - |
|  | \$ | 337,000 | \$ | 345,000 | \$ | - | \$ | 345,000 | \$ | - |




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As cash and cash equivalents have maturities of less than three months, the carrying values of cash and cash equivalents approximate fair value. Due to their short-term maturities, the carrying value of pawn loans and loan fees and service charges receivable approximate fair value. Short-term loans and installment loans, collectively, represent consumer loans, net on the accompanying condensed consolidated balance sheets and are carried net of the allowance for estimated loan losses, which is calculated by applying historical loss rates combined with recent default trends to the gross consumer loan balance. The unobservable inputs used to calculate the fair value of these loans include historical loss rates, recent default trends and estimated remaining loan terms; therefore, the carrying value approximated the fair value.

The carrying value of the Company's prior credit facilities approximated fair value as of March 31, 2016. The carrying value of the Company's current credit facilities (the 2016 Credit Facility and the Mexico Credit Facility) approximated fair value as of March 31, 2017 and December 31, 2016. The fair value of the senior unsecured notes have been estimated based on a discounted cash flow analysis using a discount rate representing the Company's estimate of the rate that would be used by market participants. Changes in assumptions or estimation methodologies may have a material effect on these estimated fair values.

## Note 5 - Segment Information

The Company organizes its operations into two reportable segments as follows:

- U.S. operations - Includes all pawn and consumer loan operations in the U.S.
- Latin America operations - Includes all pawn and consumer loan operations in Latin America, which currently includes operations in Mexico, Guatemala and El Salvador

The following tables present reportable segment information for the three month period ended March 31, 2017 and 2016:

|  | Three Months Ended March 31, 2017 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | U.S. Operations |  | Latin America Operations |  | Corporate |  | Consolidated |  |
| Revenue: |  |  |  |  |  |  |  |  |
| Retail merchandise sales | \$ | 193,666 | \$ | 66,328 | \$ | - | \$ | 259,994 |
| Pawn loan fees |  | 101,818 |  | 26,433 |  | - |  | 128,251 |
| Consumer loan and credit services fees |  | 20,815 |  | 405 |  | - |  | 21,220 |
| Wholesale scrap jewelry sales |  | 32,897 |  | 5,214 |  | - |  | 38,111 |
| Total revenue |  | 349,196 |  | 98,380 |  | - |  | 447,576 |
|  |  |  |  |  |  |  |  |  |
| Cost of revenue: |  |  |  |  |  |  |  |  |
| Cost of retail merchandise sold |  | 123,497 |  | 42,138 |  | - |  | 165,635 |
| Consumer loan and credit services loss provision |  | 3,990 |  | 102 |  | - |  | 4,092 |
| Cost of wholesale scrap jewelry sold |  | 30,682 |  | 4,267 |  | - |  | 34,949 |
| Total cost of revenue |  | 158,169 |  | 46,507 |  | - |  | 204,676 |
|  |  |  |  |  |  |  |  |  |
| Net revenue |  | 191,027 |  | 51,873 |  | - |  | 242,900 |
|  |  |  |  |  |  |  |  |  |
| Expenses and other income: |  |  |  |  |  |  |  |  |
| Store operating expenses |  | 107,968 |  | 28,776 |  | - |  | 136,744 |
| Administrative expenses |  | - |  | - |  | 33,238 |  | 33,238 |
| Depreciation and amortization |  | 6,419 |  | 2,397 |  | 5,427 |  | 14,243 |
| Interest expense |  | - |  | - |  | 6,113 |  | 6,113 |
| Interest income |  | - |  | - |  | (327) |  | (327) |
| Merger and other acquisition expenses |  | - |  | - |  | 647 |  | 647 |
| Total expenses and other income |  | 114,387 |  | 31,173 |  | 45,098 |  | 190,658 |
|  |  |  |  |  |  |  |  |  |
| Income before income taxes | \$ | 76,640 | \$ | 20,700 | \$ | $(45,098)$ | \$ | 52,242 |


|  | Three Months Ended March 31, 2016 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | U.S. Operations |  | Latin America Operations |  | Corporate |  | Consolidated |  |
| Revenue: |  |  |  |  |  |  |  |  |
| Retail merchandise sales | \$ | 55,061 | \$ | 63,715 | \$ | - | \$ | 118,776 |
| Pawn loan fees |  | 24,245 |  | 27,188 |  | - |  | 51,433 |
| Consumer loan and credit services fees |  | 5,209 |  | 477 |  | - |  | 5,686 |
| Wholesale scrap jewelry sales |  | 4,794 |  | 2,514 |  | - |  | 7,308 |
| Total revenue |  | 89,309 |  | 93,894 |  | - |  | 183,203 |
|  |  |  |  |  |  |  |  |  |
| Cost of revenue: |  |  |  |  |  |  |  |  |
| Cost of retail merchandise sold |  | 33,667 |  | 40,755 |  | - |  | 74,422 |
| Consumer loan and credit services loss provision |  | 907 |  | 140 |  | - |  | 1,047 |
| Cost of wholesale scrap jewelry sold |  | 3,862 |  | 2,009 |  | - |  | 5,871 |
| Total cost of revenue |  | 38,436 |  | 42,904 |  | - |  | 81,340 |
|  |  |  |  |  |  |  |  |  |
| Net revenue |  | 50,873 |  | 50,990 |  | - |  | 101,863 |
|  |  |  |  |  |  |  |  |  |
| Expenses and other income: |  |  |  |  |  |  |  |  |
| Store operating expenses |  | 27,869 |  | 27,542 |  | - |  | 55,411 |
| Administrative expenses |  | - |  | - |  | 17,268 |  | 17,268 |
| Depreciation and amortization |  | 1,498 |  | 2,650 |  | 789 |  | 4,937 |
| Interest expense |  | - |  | - |  | 4,460 |  | 4,460 |
| Interest income |  | - |  | - |  | (274) |  | (274) |
| Merger and other acquisition expenses |  | - |  | - |  | 400 |  | 400 |
| Total expenses and other income |  | 29,367 |  | 30,192 |  | 22,643 |  | 82,202 |
|  |  |  |  |  |  |  |  |  |
| Income before income taxes | \$ | 21,506 | \$ | 20,798 | \$ | $(22,643)$ | \$ | 19,661 |

## Note 6 - Condensed Consolidating Guarantor Financial Statements

In connection with the issuance of the Notes, certain of the Company's domestic subsidiaries (collectively, "Guarantor Subsidiaries"), fully, unconditionally, jointly and severally guaranteed the payment obligations under the Notes. Each of the Guarantor Subsidiaries is $100 \%$ owned, directly or indirectly, by the Company. In conjunction with the Merger, Frontier Merger Sub, LLC, the surviving entity in the Merger and a wholly owned subsidiary of the Company, is included as a Guarantor Subsidiary. The following supplemental financial information sets forth, on a consolidating basis, the balance sheets, statements of comprehensive income (loss) and statements of cash flows of FirstCash, Inc. (the "Parent Company"), the Guarantor Subsidiaries and the Parent Company's other subsidiaries (the "Non-Guarantor Subsidiaries").

The supplemental condensed consolidating financial information has been prepared pursuant to SEC rules and regulations for interim condensed financial information and does not include the more complete disclosures included in annual financial statements. Investments in consolidated subsidiaries have been presented under the equity method of accounting. The principal eliminating entries eliminate investments in subsidiaries, intercompany balances and intercompany revenues and expenses. The condensed financial information may not necessarily be indicative of the results of operations or financial position had the Guarantor Subsidiaries or Non-Guarantor Subsidiaries operated as independent entities.

## Condensed Consolidating Balance Sheet

March 31, 2017

|  | Parent Company |  | Guarantor Subsidiaries |  | Non-Guarantor Subsidiaries |  | Consolidating Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 5,765 | \$ | 26,431 | \$ | 40,952 | \$ | - | \$ | 73,148 |
| Fees and service charges receivable |  | - |  | 26,789 |  | 11,232 |  | - |  | 38,021 |
| Pawn loans |  | - |  | 237,340 |  | 77,165 |  | - |  | 314,505 |
| Consumer loans, net |  | - |  | 21,811 |  | 398 |  | - |  | 22,209 |
| Inventories |  | - |  | 249,818 |  | 58,347 |  | - |  | 308,165 |
| Income taxes receivable |  | - |  | 23,095 |  | 1,991 |  | $(6,667)$ |  | 18,419 |
| Prepaid expenses and other current assets |  | 2,702 |  | 8,707 |  | 2,922 |  | - |  | 14,331 |
| Intercompany receivable |  | - |  | - |  | 1,993 |  | $(1,993)$ |  | - |
| Total current assets |  | 8,467 |  | 593,991 |  | 195,000 |  | $(8,660)$ |  | 788,798 |
|  |  |  |  |  |  |  |  |  |  |  |
| Property and equipment, net |  | 5,444 |  | 175,695 |  | 56,119 |  | - |  | 237,258 |
| Goodwill |  | - |  | 719,495 |  | 116,072 |  | - |  | 835,567 |
| Intangible assets, net |  | - |  | 100,256 |  | 1,338 |  | - |  | 101,594 |
| Other assets |  | 3,080 |  | 63,613 |  | 2,395 |  | - |  | 69,088 |
| Deferred tax assets |  | - |  | - |  | 11,249 |  | - |  | 11,249 |
| Investments in subsidiaries |  | 1,830,639 |  | - |  | - |  | (1,830,639) |  | - |
| Total assets | \$ | 1,847,630 | \$ | 1,653,050 | \$ | 382,173 | \$ | (1,839,299) | \$ | 2,043,554 |

LIABILITIES AND
STOCKHOLDERS' EQUITY

| Accounts payable and accrued liabilities | \$ | 18,014 | \$ | 46,240 | \$ | 15,472 | \$ | - | \$ | 79,726 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Customer deposits |  | - |  | 26,689 |  | 10,294 |  | - |  | 36,983 |
| Income taxes payable |  | 6,667 |  | - |  | 1,041 |  | $(6,667)$ |  | 1,041 |
| Intercompany payable |  | 1,993 |  | - |  | - |  | $(1,993)$ |  | - |
| Total current liabilities |  | 26,674 |  | 72,929 |  | 26,807 |  | $(8,660)$ |  | 117,750 |
| Revolving unsecured credit facilities |  | 137,000 |  | - |  | - |  | - |  | 137,000 |
| Senior unsecured notes |  | 196,721 |  | - |  | - |  | - |  | 196,721 |
| Deferred tax liabilities |  | - |  | 71,094 |  | 3,274 |  | - |  | 74,368 |
| Other liabilities |  | - |  | 30,480 |  | - |  | - |  | 30,480 |
| Total liabilities |  | 360,395 |  | 174,503 |  | 30,081 |  | $(8,660)$ |  | 556,319 |
| Total stockholders' equity |  | 1,487,235 |  | 1,478,547 |  | 352,092 |  | $(1,830,639)$ |  | 1,487,235 |
| Total liabilities and stockholders' equity | \$ | 1,847,630 | \$ | 1,653,050 | \$ | 382,173 | \$ | $(1,839,299)$ | \$ | 2,043,554 |

## Condensed Consolidating Balance Sheet

March 31, 2016

|  | Parent <br> Company |  | Guarantor <br> Subsidiaries |  | Non-Guarantor Subsidiaries |  | Consolidating Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 8,216 | \$ | 2,838 | \$ | 43,096 | \$ | - | \$ | 54,150 |
| Fees and service charges receivable |  | - |  | 6,511 |  | 10,559 |  | - |  | 17,070 |
| Pawn loans |  | - |  | 52,809 |  | 73,811 |  | - |  | 126,620 |
| Consumer loans, net |  | - |  | 497 |  | 488 |  | - |  | 985 |
| Inventories |  | - |  | 41,163 |  | 49,551 |  | - |  | 90,714 |
| Income taxes receivable |  | 2,351 |  | - |  | - |  | - |  | 2,351 |
| Prepaid expenses and other current assets |  | 1,949 |  | - |  | 2,611 |  | - |  | 4,560 |
| Intercompany receivable |  | 10,570 |  | - |  | 1,601 |  | $(12,171)$ |  | - |
| Total current assets |  | 23,086 |  | 103,818 |  | 181,717 |  | $(12,171)$ |  | 296,450 |
|  |  |  |  |  |  |  |  |  |  |  |
| Property and equipment, net |  | 3,856 |  | 57,101 |  | 59,755 |  | - |  | 120,712 |
| Goodwill |  | - |  | 196,733 |  | 118,706 |  | - |  | 315,439 |
| Intangible assets, net |  | - |  | 4,138 |  | 1,986 |  | - |  | 6,124 |
| Other assets |  | 1,222 |  | 493 |  | 2,452 |  | - |  | 4,167 |
| Deferred tax assets |  | - |  | - |  | 10,993 |  | - |  | 10,993 |
| Investments in subsidiaries |  | 665,322 |  | - |  | - |  | $(665,322)$ |  | - |
| Total assets | \$ | 693,486 | \$ | 362,283 | \$ | 375,609 | \$ | $(677,493)$ | \$ | 753,885 |

LIABILITIES AND
STOCKHOLDERS' EQUITY

| Accounts payable and accrued liabilities | \$ | 17,975 | \$ | 1,068 | \$ | 19,971 | \$ | - | \$ | 39,014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Customer deposits |  | - |  | 6,613 |  | 8,869 |  | - |  | 15,482 |
| Income taxes payable |  | - |  | - |  | 1,433 |  | - |  | 1,433 |
| Intercompany payable |  | - |  | - |  | 12,171 |  | $(12,171)$ |  | - |
| Total current liabilities |  | 17,975 |  | 7,681 |  | 42,444 |  | $(12,171)$ |  | 55,929 |


| Revolving unsecured credit facilities |  | 40,000 |  | - |  | - |  | - |  | 40,000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senior unsecured notes |  | 196,037 |  | - |  | - |  |  |  | 196,037 |
| Deferred tax liabilities |  | 186 |  | 19,964 |  | 2,482 |  | - |  | 22,632 |
| Total liabilities |  | 254,198 |  | 27,645 |  | 44,926 |  | $(12,171)$ |  | 314,598 |
|  |  |  |  |  |  |  |  |  |  |  |
| Total stockholders’ equity |  | 439,288 |  | 334,638 |  | 330,683 |  | $(665,322)$ |  | 439,287 |
| Total liabilities and stockholders' equity | \$ | 693,486 | \$ | 362,283 | \$ | 375,609 | \$ | $(677,493)$ | \$ | 753,885 |

## Condensed Consolidating Balance Sheet

December 31, 2016

|  | Parent <br> Company |  | Guarantor <br> Subsidiaries |  | Non-Guarantor Subsidiaries |  | Consolidating Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 8,663 | \$ | 34,854 | \$ | 46,438 | \$ | - | \$ | 89,955 |
| Fees and service charges receivable |  | - |  | 31,378 |  | 9,635 |  | - |  | 41,013 |
| Pawn loans |  | - |  | 286,020 |  | 64,486 |  | - |  | 350,506 |
| Consumer loans, net |  | - |  | 28,797 |  | 407 |  | - |  | 29,204 |
| Inventories |  | - |  | 274,873 |  | 55,810 |  | - |  | 330,683 |
| Income taxes receivable |  | 2,415 |  | 23,095 |  | - |  | - |  | 25,510 |
| Prepaid expenses and other current assets |  | 2,750 |  | 21,177 |  | 1,337 |  | - |  | 25,264 |
| Intercompany receivable |  | 1,025 |  | - |  | - |  | $(1,025)$ |  | - |
| Total current assets |  | 14,853 |  | 700,194 |  | 178,113 |  | $(1,025)$ |  | 892,135 |
|  |  |  |  |  |  |  |  |  |  |  |
| Property and equipment, net |  | 3,736 |  | 180,438 |  | 51,883 |  | - |  | 236,057 |
| Goodwill |  | - |  | 719,527 |  | 111,624 |  | - |  | 831,151 |
| Intangible assets, net |  | - |  | 103,109 |  | 1,365 |  | - |  | 104,474 |
| Other assets |  | 3,254 |  | 66,261 |  | 2,164 |  | - |  | 71,679 |
| Deferred tax assets |  | - |  | - |  | 9,707 |  | - |  | 9,707 |
| Investments in subsidiaries |  | 1,906,444 |  | - |  | - |  | $(1,906,444)$ |  | - |
| Total assets | \$ | 1,928,287 | \$ | 1,769,529 | \$ | 354,856 | \$ | $(1,907,469)$ | \$ | 2,145,203 |

LIABILITIES AND
STOCKHOLDERS' EQUITY

| Accounts payable and accrued liabilities | \$ | 21,756 | \$ | 72,979 | \$ | 14,619 | \$ | - | \$ | 109,354 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Customer deposits |  | - |  | 24,626 |  | 8,910 |  | - |  | 33,536 |
| Income taxes payable |  | - |  | - |  | 738 |  | - |  | 738 |
| Intercompany payable |  | - |  | - |  | 1,025 |  | $(1,025)$ |  | - |
| Total current liabilities |  | 21,756 |  | 97,605 |  | 25,292 |  | $(1,025)$ |  | 143,628 |
| Revolving unsecured credit facilities |  | 260,000 |  | - |  | - |  | - |  | 260,000 |
| Senior unsecured notes |  | 196,545 |  | - |  | - |  | - |  | 196,545 |
| Deferred tax liabilities |  | - |  | 58,286 |  | 2,989 |  | - |  | 61,275 |
| Other liabilities |  | - |  | 33,769 |  | - |  | - |  | 33,769 |
| Total liabilities |  | 478,301 |  | 189,660 |  | 28,281 |  | $(1,025)$ |  | 695,217 |
|  |  |  |  |  |  |  |  |  |  |  |
| Total stockholders' equity |  | 1,449,986 |  | 1,579,869 |  | 326,575 |  | $(1,906,444)$ |  | 1,449,986 |
| Total liabilities and stockholders' equity | \$ | 1,928,287 | \$ | 1,769,529 | \$ | 354,856 | \$ | $(1,907,469)$ | \$ | 2,145,203 |

## Condensed Consolidating Statement of Comprehensive Income (Loss) <br> Three Months Ended March 31, 2017



| Equity in net income of subsidiaries |  | 39,461 |  | - |  | - |  | $(39,461)$ |  | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income (loss) | \$ | 32,645 | \$ | 34,127 | \$ | 5,334 | \$ | $(39,461)$ | \$ | 32,645 |

Other comprehensive income
(loss):

${ }^{(1)}$ Includes the allocation of certain administrative expenses and the payment of royalties between the Parent Company and certain foreign Non-Guarantor Subsidiaries.

## Condensed Consolidating Statement of Comprehensive Income (Loss)

Three Months Ended March 31, 2016


| Income (loss) before income taxes | $(14,175)$ | 18,942 | 14,894 | - | 19,661 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Provision for income taxes | $(5,178)$ | 7,000 | 4,665 | - | 6,487 |
| Income (loss) before equity in net income of subsidiaries | $(8,997)$ | 11,942 | 10,229 | - | 13,174 |


| Equity in net income of subsidiaries |  | 22,171 |  | - |  | - |  | $(22,171)$ |  | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income (loss) | \$ | 13,174 | \$ | 11,942 | \$ | 10,229 | \$ | $(22,171)$ | \$ | 13,174 |

Other comprehensive income
(loss):

| Currency translation adjustment |  | $(2,489)$ |  | - |  | - |  | - |  | $(2,489)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Comprehensive income (loss) | \$ | 10,685 | \$ | 11,942 | \$ | 10,229 | \$ | $(22,171)$ | \$ | 10,685 |

${ }^{(1)}$ Includes the allocation of certain administrative expenses and the payment of royalties between the Parent Company and certain foreign Non-Guarantor Subsidiaries.

## Condensed Consolidating Statement of Cash Flows

## Three Months Ended March 31, 2017

|  | Parent <br> Company |  | Guarantor Subsidiaries |  | Non-Guarantor Subsidiaries |  | Consolidating Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flow from operating activities: |  |  |  |  |  |  |  |  |  |  |
| Net cash flow provided by (used in) operating activities | \$ | 160,336 | \$ | 54,143 | \$ | 2,219 | \$ | $(152,833)$ | \$ | 63,865 |
| Cash flow from investing activities: |  |  |  |  |  |  |  |  |  |  |
| Loan receivables, net of cash repayments |  | - |  | 72,131 |  | $(4,942)$ |  | - |  | 67,189 |
| Purchases of property and equipment |  | $(2,088)$ |  | $(3,638)$ |  | $(2,350)$ |  | - |  | $(8,076)$ |
| Acquisitions of pawn stores, net of cash acquired |  | - |  | (17) |  | (837) |  | - |  | (854) |
| Investing activity with subsidiaries |  | $(18,969)$ |  | - |  | - |  | 18,969 |  | - |
| Net cash flow provided by (used in) investing activities |  | $(21,057)$ |  | 68,476 |  | $(8,129)$ |  | 18,969 |  | 58,259 |
| Cash flow from financing activities: |  |  |  |  |  |  |  |  |  |  |
| Borrowings from revolving credit facilities |  | 15,000 |  | - |  | - |  | - |  | 15,000 |
| Repayments of revolving credit facilities |  | $(138,000)$ |  | - |  | - |  | - |  | $(138,000)$ |
| Purchases of treasury stock |  | $(10,005)$ |  | - |  | - |  | - |  | $(10,005)$ |
| Common stock dividends paid |  | $(9,172)$ |  | - |  | - |  | - |  | $(9,172)$ |
| Proceeds from intercompany financing related activity |  | - |  | 18,055 |  | 914 |  | $(18,969)$ |  | - |
| Intercompany dividends paid |  | - |  | $(149,097)$ |  | $(3,736)$ |  | 152,833 |  | - |
| Net cash flow provided by (used in) financing activities |  | $(142,177)$ |  | $(131,042)$ |  | $(2,822)$ |  | 133,864 |  | $(142,177)$ |
| Effect of exchange rates on cash |  | - |  | - |  | 3,246 |  | - |  | 3,246 |
| Change in cash and cash equivalents |  | $(2,898)$ |  | $(8,423)$ |  | $(5,486)$ |  | - |  | $(16,807)$ |
| Cash and cash equivalents at beginning of the period |  | 8,663 |  | 34,854 |  | 46,438 |  | - |  | 89,955 |
| Cash and cash equivalents at end of the period | \$ | 5,765 | \$ | 26,431 | \$ | 40,952 | \$ | - | \$ | 73,148 |

## Condensed Consolidating Statement of Cash Flows

## Three Months Ended March 31, 2016

|  | Parent <br> Company |  | Guarantor Subsidiaries |  | Non-Guarantor Subsidiaries |  | Consolidating Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flow from operating activities: |  |  |  |  |  |  |  |  |  |  |
| Net cash flow provided by (used in) operating activities | \$ | 28,542 | \$ | 17,178 | \$ | 13,083 | \$ | $(33,727)$ | \$ | 25,076 |
| Cash flow from investing activities: |  |  |  |  |  |  |  |  |  |  |
| Loan receivables, net of cash repayments |  | - |  | 12,309 |  | $(7,016)$ |  | - |  | 5,293 |
| Purchases of property and equipment |  | (462) |  | $(2,905)$ |  | $(2,976)$ |  | - |  | $(6,343)$ |
| Acquisitions of pawn stores, net of cash acquired |  | - |  | (774) |  | $(25,271)$ |  | - |  | $(26,045)$ |
| Investing activity with subsidiaries |  | $(3,794)$ |  | - |  | - |  | 3,794 |  | - |
| Net cash flow provided by (used in) investing activities |  | $(4,256)$ |  | 8,630 |  | $(35,263)$ |  | 3,794 |  | $(27,095)$ |
| Cash flow from financing activities: |  |  |  |  |  |  |  |  |  |  |
| Borrowings from revolving credit facilities |  | 11,500 |  | - |  | - |  | - |  | 11,500 |
| Repayments of revolving credit facilities |  | $(29,500)$ |  | - |  | - |  | - |  | $(29,500)$ |
| Repayments of debt assumed from acquisitions |  | - |  | - |  | $(6,532)$ |  | - |  | $(6,532)$ |
| Common stock dividends paid |  | $(3,530)$ |  | - |  | - |  | - |  | $(3,530)$ |
| Proceeds from intercompany financing related activity |  | - |  | 3,679 |  | 115 |  | $(3,794)$ |  | - |
| Intercompany dividends paid |  | - |  | $(30,414)$ |  | $(3,313)$ |  | 33,727 |  | - |
| Net cash flow provided by (used in) financing activities |  | $(21,530)$ |  | $(26,735)$ |  | $(9,730)$ |  | 29,933 |  | $(28,062)$ |
| Effect of exchange rates on cash |  | - |  | - |  | $(2,723)$ |  | - |  | $(2,723)$ |
| Change in cash and cash equivalents |  | 2,756 |  | (927) |  | $(34,633)$ |  | - |  | $(32,804)$ |
| Cash and cash equivalents at beginning of the period |  | 5,460 |  | 3,765 |  | 77,729 |  | - |  | 86,954 |
| Cash and cash equivalents at end of the period | \$ | 8,216 | \$ | 2,838 | \$ | 43,096 | \$ | - | \$ | 54,150 |

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion of financial condition, results of operations, liquidity and capital resources of FirstCash, Inc. and its wholly-owned subsidiaries (the "Company") should be read in conjunction with the Company's condensed consolidated financial statements and accompanying notes included under Part I, Item 1 of this quarterly report on Form $10-\mathrm{Q}$, as well as with Management's Discussion and Analysis of Financial Condition and Results of Operations included in the Company's annual report on Form 10-K for the year ended December 31, 2016. References in this quarterly report on Form 10-Q to "year-todate" refer to the three-month period from January 1, 2017 to March 31, 2017.

On September 1, 2016, the Company completed its previously announced merger with Cash America International, Inc. ("Cash America"), whereby Cash America merged with and into a wholly owned subsidiary of the Company (the "Merger"). The accompanying unaudited condensed consolidated results of operations for the three months ended March 31, 2017 include the results of operations for Cash America, affecting comparability of 2017 and 2016 amounts. The Company has performed a valuation analysis of identifiable assets acquired and liabilities assumed and allocated the aggregate Merger consideration based on the fair values of those identifiable assets and liabilities. The purchase price allocation is subject to change as the Company finalizes the analysis of the fair value at the date of the Merger. The final determination of the fair value of assets acquired and liabilities assumed will be completed within the twelve month measurement period from the date of the Merger as required by applicable accounting guidance. Due to the significance of the Merger, the Company may use all of this measurement period to adequately analyze and assess the fair values of assets acquired and liabilities assumed.

In thousands except share and per share amounts, unless otherwise indicated.

## GENERAL

The Company is a leading operator of retail-based pawn stores with over 2,000 store locations in the U.S. and Latin America. The Company's pawn stores generate significant retail sales primarily from the merchandise acquired through collateral forfeitures and over-the-counter purchases from customers. The Company's pawn stores are also a convenient source for small consumer loans to help customers meet their short-term cash needs. Personal property such as consumer electronics, jewelry, power tools, household appliances, sporting goods and musical instruments are pledged as collateral for the loans. In addition, some of the Company's pawn stores offer consumer loans or credit services products. The Company's strategy is to focus on growing its retail-based pawn operations in the U.S. and Latin America through new store openings and strategic acquisition opportunities as they arise. Pawn operations accounted for $95 \%$ and $97 \%$ of the Company's consolidated revenue during the three month periods ended March 31, 2017 and 2016, respectively.

Prior to the fourth quarter of 2016, the Company reported its results in one reportable segment, which aggregated the Company’s U.S. and Latin America operations. Primarily as a result of the Merger, the Company organized its operations during the fourth quarter of 2016 into two reportable segments: the U.S. operations segment and the Latin America operations segment. The U.S. operations segment consists of all pawn and consumer loan operations in the U.S. and the Latin America operations segment consists of all pawn and consumer loan operations in Latin America, which currently includes operations in Mexico, Guatemala and El Salvador.

The Company recognizes pawn loan fee revenue on a constant-yield basis over the life of the pawn loan for all pawn loans of which the Company deems collection to be probable based on historical redemption statistics. If a pawn loan is not repaid prior to the expiration of the loan term, including any automatic extension or grace period, if applicable, the property is forfeited to the Company and transferred to inventory at a value equal to the principal amount of the loan, exclusive of accrued pawn fee revenue. The Company records merchandise sales revenue at the time of the sale. The Company presents merchandise sales net of any sales or value-added taxes collected. The Company does not provide direct financing to customers for the purchase of its merchandise, but does permit its customers to purchase merchandise on an interest-free layaway plan. Should the customer fail to make a required payment pursuant to a layaway plan, the previous payments are typically forfeited to the Company. Interim payments from customers on layaway sales are recorded as deferred revenue and subsequently recorded as income during the period in which final payment is received or when previous payments are forfeited to the Company. Some jewelry is melted at a third-party facility and the precious metal and diamond content is sold at either prevailing market commodity prices or a previously agreed upon price with a commodity buyer. The Company records revenue from these wholesale scrap jewelry transactions when a price has been agreed upon and the Company ships the commodity to the buyer.

The Company operates a small number of stand-alone consumer finance stores in the U.S. and Mexico. These stores provide consumer financial services products including credit services, consumer loans and check cashing. In addition, 369 of the Company's pawn stores also offer credit services and/or consumer loans as an ancillary product. Consumer loan and credit services revenue accounted for $5 \%$ and $3 \%$ of consolidated revenue during the three month periods ended March 31, 2017 and 2016, respectively.

The Company recognizes service fee income on consumer loan transactions on a constant-yield basis over the life of the loan and recognizes credit services fees ratably over the life of the extension of credit made by independent third-party lenders. Changes in the valuation reserve on consumer loans and credit services transactions are charged or credited to the consumer loan credit loss provision. The credit loss provision associated with the Company's credit services organization program and consumer loans is based primarily upon historical credit loss experience, with consideration given to recent credit loss trends, delinquency rates, economic conditions and management's expectations of future credit losses.

Stores included in the same-store calculations presented in this quarterly report are those stores that were opened or acquired prior to the beginning of the prior-year comparative period and remained open through the end of the reporting period. Also included are stores that were relocated during the applicable period within a specified distance serving the same market where there is not a significant change in store size and where there is not a significant overlap or gap in timing between the opening of the new store and the closing of the existing store. Unless otherwise noted, same-store calculations exclude the results of the merged Cash America stores. Legacy Cash America same-store calculations refer to Cash America stores that were opened prior to the beginning of the prior-year comparative period (although not then owned by the Company) and remained open through the end of the reporting period.

Operating expenses consist of all items directly related to the operation of the Company's stores, including salaries and related payroll costs, rent, utilities, facilities maintenance, advertising, property taxes, licenses, supplies and security. Administrative expenses consist of items relating to the operation of the corporate offices, including the compensation and benefit costs of corporate management, area supervisors and other operations management personnel, collection operations and personnel, accounting and administrative costs, information technology costs, liability and casualty insurance, outside legal and accounting fees and stockholder-related expenses. Merger and other acquisition expenses primarily include incremental costs directly associated with the Merger and integration of Cash America, including professional fees, legal expenses, severance, retention and other employee-related costs, accelerated vesting of certain equity compensation awards, contract breakage costs and costs related to consolidation of technology systems and corporate facilities.

The Company's business is subject to seasonal variations. Therefore, operating results for the current quarter are not necessarily indicative of the results of operations for the full year. Typically, the Company experiences seasonal growth of service fees in the third and fourth quarter of each year due to loan balance growth. Service fees generally decline in the first and second quarter of each year after the heavy repayment period of pawn loans associated with statutory bonuses received by customers in the fourth quarter in Mexico and with tax refund proceeds received by customers in the first quarter in the U.S. Retail sales are seasonally higher in the fourth quarter associated with holiday shopping, and to a lesser extent, in the first quarter associated with tax refunds.

## OPERATIONS AND LOCATIONS

As of March 31, 2017, the Company had 2,090 store locations in 26 U.S. states, 32 states in Mexico, Guatemala and El Salvador, which represents a net storecount increase of $64 \%$ over the number of stores at March 31, 2016, primarily as a result of the Merger.

The following table details store count activity for the three months ended March 31, 2017:

|  | Pawn <br> Locations ${ }^{(1)}$ | Consumer <br> Loan <br> Locations ${ }^{(2)}$ | Total <br> Locations |
| :---: | :---: | :---: | :---: |
| U.S.: |  |  |  |
| Total locations, beginning of period | 1,085 | 45 | 1,130 |
| New locations opened | 1 | - | 1 |
| Locations acquired | 1 | - | 1 |
| Locations closed or consolidated | (8) | - | (8) |
| Total locations, end of period | 1,079 | 45 | 1,124 |
|  |  |  |  |
| Latin America: |  |  |  |
| Total locations, beginning of period | 927 | 28 | 955 |
| New locations opened | 13 | - | 13 |
| Locations closed or consolidated | (2) | - | (2) |
| Total locations, end of period | 938 | 28 | 966 |
|  |  |  |  |
| Total: |  |  |  |
| Total locations, beginning of period | 2,012 | 73 | 2,085 |
| New locations opened | 14 | - | 14 |
| Locations acquired | 1 | - | 1 |
| Locations closed or consolidated | (10) | - | (10) |
| Total locations, end of period | 2,017 | 73 | 2,090 |

${ }^{(1)}$ At March 31, 2017, 320 of the U.S. pawn stores, which are primarily located in Texas and Ohio, also offered consumer loans or credit services products, while 49 Mexico pawn stores offered consumer loan products.
${ }^{(2)}$ The Company's U.S. free-standing consumer loan locations offer consumer loans and/or a credit services product and are located in Ohio, Texas, California and limited markets in Mexico. The table does not include 64 check cashing locations operated by independent franchisees under franchising agreements with the Company.

## CRITICAL ACCOUNTING POLICIES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates, assumptions and judgments that affect the reported amounts of assets and liabilities, related revenue and expenses, and disclosure of gain and loss contingencies at the date of the financial statements. Such estimates, assumptions and judgments are subject to a number of risks and uncertainties, which may cause actual results to differ materially from the Company's estimates. The significant accounting policies that the Company believes are the most critical to aid in fully understanding and evaluating its reported financial results have been reported in the Company's 2016 annual report on Form 10-K. There have been no changes to the Company's significant accounting policies for the three months ended March 31, 2017.

## Recent Accounting Pronouncements

See Note 1 - Significant Accounting Policies of the condensed consolidated financial statements contained in Part I, Item 1 of this report for a discussion of recent accounting pronouncements that the Company has adopted or will adopt in future periods.

## RESULTS OF CONTINUING OPERATIONS (unaudited)

## Constant Currency Results

The Company's management reviews and analyzes certain operating results in Latin America on a constant currency basis because the Company believes this better represents the Company's underlying business trends. Constant currency results are non-GAAP measures which exclude the effects of foreign currency translation and are calculated by translating current year results at prior year average exchange rates. The scrap jewelry generated in Latin America is sold and settled in U.S. dollars and is therefore not affected by foreign currency translation. A small percentage of the operating and administrative expenses in Latin America are also billed and paid in U.S. dollars which are not effected by foreign currency translation.

The average value of the Mexican peso to the U.S. dollar decreased 13\%, from 18.0 to 1 during the first quarter of 2016 to 20.4 to 1 during the first quarter of 2017, and the end-of-period value of the Mexican peso to the U.S. dollar decreased $8 \%$, from 17.4 to 1 at March 31, 2016 to 18.8 to 1 at March 31, 2017. The average value of the Guatemalan quetzal to the U.S. dollar increased $4 \%$, from 7.7 to 1 in the first quarter of 2016 to 7.4 to 1 during the first quarter of 2017, and the end-of-period value of the Guatemalan quetzal to the U.S. dollar increased 5\%, from 7.7 to 1 at March 31, 2016 to 7.3 to 1 at March 31, 2017.

Amounts presented on a constant currency basis are denoted as such. See "-Non-GAAP Financial Information" for additional discussion of constant currency operating results.

## Operating Results for the Three Months Ended March 31, 2017 Compared to the Three Months Ended March 31, 2016

## U.S. Operations Segment

The following table details earning assets, which consist of pawn loans, consumer loans, net and inventories as well as other earning asset metrics of the U.S. operations segment as of March 31, 2017 as compared to March 31, 2016:

|  | Balance at March 31, |  |  |  | Increase / <br> (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2017 |  | 2016 |  |
| U.S. Operations Segment |  |  |  |  |  |
| Earning assets: |  |  |  |  |  |
| Pawn loans | \$ | 244,233 | \$ | 59,318 | 312 \% |
| Consumer loans, net ${ }^{(1)}$ |  | 21,833 |  | 542 | 3,928 \% |
| Inventories |  | 257,531 |  | 49,954 | 416 \% |
|  | \$ | 523,597 | \$ | 109,814 | 377 \% |
|  |  |  |  |  |  |
| Average outstanding pawn loan amount (in ones) | \$ | 154 | \$ | 169 | (9)\% |
|  |  |  |  |  |  |
| Composition of pawn collateral: |  |  |  |  |  |
| General merchandise |  | 36\% |  | 45\% |  |
| Jewelry |  | 64\% |  | 55\% |  |
|  |  | 100\% |  | 100\% |  |
|  |  |  |  |  |  |
| Composition of inventories: |  |  |  |  |  |
| General merchandise |  | 44\% |  | 57\% |  |
| Jewelry |  | 56\% |  | 43\% |  |
|  |  | 100\% |  | 100\% |  |
|  |  |  |  |  |  |
| Percentage of inventory aged greater than one year |  | 12\% |  | 8\% |  |

${ }^{(1)}$ Does not include the off-balance sheet principal portion of active CSO extensions of credit made by independent third-party lenders. These amounts, net of the Company's estimated fair value of its liability for guaranteeing the extensions of credit, totaled \$9,094 and \$5,250 as of March 31, 2017 and 2016, respectively.

The following table presents segment pre-tax operating income of the U.S. operations segment for the three months ended March 31, 2017 as compared to the three months ended March 31, 2016. Store operating expenses include salary and benefit expense of store-level employees, occupancy costs, bank charges, security, insurance, utilities, supplies and other costs incurred by the stores.

| U.S. Operations Segment | Three Months Ended <br> March 31, |  |  |  | Increase |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |  |
| Revenue: |  |  |  |  |  |
| Retail merchandise sales | \$ | 193,666 | \$ | 55,061 | 252\% |
| Pawn loan fees |  | 101,818 |  | 24,245 | 320\% |
| Consumer loan and credit services fees |  | 20,815 |  | 5,209 | 300\% |
| Wholesale scrap jewelry sales |  | 32,897 |  | 4,794 | 586\% |
| Total revenue |  | 349,196 |  | 89,309 | 291\% |
|  |  |  |  |  |  |
| Cost of revenue: |  |  |  |  |  |
| Cost of retail merchandise sold |  | 123,497 |  | 33,667 | 267\% |
| Consumer loan and credit services loss provision |  | 3,990 |  | 907 | 340\% |
| Cost of wholesale scrap jewelry sold |  | 30,682 |  | 3,862 | 694\% |
| Total cost of revenue |  | 158,169 |  | 38,436 | 312\% |
|  |  |  |  |  |  |
| Net revenue |  | 191,027 |  | 50,873 | 275\% |
|  |  |  |  |  |  |
| Segment expenses: |  |  |  |  |  |
| Store operating expenses |  | 107,968 |  | 27,869 | 287\% |
| Depreciation and amortization |  | 6,419 |  | 1,498 | 329\% |
| Total segment expenses |  | 114,387 |  | 29,367 | 290\% |
|  |  |  |  |  |  |
| Segment pre-tax operating income | \$ | 76,640 | \$ | 21,506 | 256\% |

## Retail Merchandise Sales Operations

U.S. retail merchandise sales increased $252 \%$ to $\$ 193,666$ during the first quarter of 2017 compared to $\$ 55,061$ for the first quarter of 2016. The increase was primarily due to the inclusion of Cash America's results for the first quarter of 2017 as a result of the Merger ("Cash America Results"), which accounted for $101 \%$ of the increase in retail merchandise sales. During the first quarter of 2017, the gross profit margin on retail merchandise sales in the U.S. was $36 \%$ compared to a margin of $39 \%$ during the first quarter of 2016, reflecting the impact of historically lower margins in the Cash America stores.
U.S. inventories increased $416 \%$ from $\$ 49,954$ at March 31, 2016 to $\$ 257,531$ at March 31, 2017. The increase was due to the inclusion of $\$ 211,911$ of Cash America inventories partially offset by a $9 \%$ decline in legacy First Cash store inventories. Included in the Cash America inventory balance as of March 31, 2017 was $\$ 6,105$ of scrap inventories in transit or held in processing locations. The shift in the composition of pawn inventory from general merchandise to jewelry was primarily due to the Cash America stores carrying greater quantities of jewelry merchandise compared to legacy First Cash stores. The increase in inventory aged greater than one year was primarily due to the inclusion of the Cash America stores, which have historically carried higher aged balances than legacy First Cash stores, partially offset by a decrease in aged inventory at legacy First Cash stores.

## Pawn Lending Operations

U.S. pawn loan fees increased $320 \%$ totaling $\$ 101,818$ during the first quarter of 2017 compared to $\$ 24,245$ for the first quarter of 2016. Pawn loan receivables in the U.S. as of March 31, 2017 increased $312 \%$ compared to March 31, 2016. The increase in pawn loan fees and pawn loan receivables was due to the inclusion of the Cash America Results following the Merger, which accounted for $99 \%$ of the pawn fee and pawn receivable increases. Legacy First Cash same-store pawn receivables increased $4 \%$ while legacy Cash America same-store pawn receivables decreased $12 \%$ as of March 31, 2017 compared to March 31, 2016. Legacy First Cash same-store pawn loan fees increased $4 \%$ while legacy Cash America same-store pawn loan fees decreased 3\% in the first quarter of 2017 compared to the first quarter of 2016. The decline in legacy Cash America same-store pawn receivables and pawn loan fees was primarily due to the expected impact of reducing the holding period on delinquent pawn loans, reducing loan values on general merchandise loans and a reduction in traffic and volume patterns in many of the Cash America stores. The shift in the composition of pawn receivables from general merchandise to jewelry was primarily due to the Cash America stores, which have historically carried a higher percentage of jewelry loans than legacy First Cash stores.

## Consumer Lending Operations

Service fees from U.S. consumer loans and credit services transactions (collectively, consumer lending operations) increased $300 \%$ to $\$ 20,815$ during the first quarter of 2017 compared to $\$ 5,209$ for the first quarter of 2016. The increase in fees was due to the inclusion of the Cash America Results following the Merger. Excluding the Cash America Results, consumer loan and credit services fees decreased $27 \%$ as the Company continues to deemphasize consumer lending operations in light of increasing regulatory constraints. Revenues from consumer lending operations comprised $6 \%$ of total U.S. revenue during the first quarter of 2017 and 2016.

## Wholesale Scrap Jewelry Operations

U.S. wholesale scrap jewelry revenue during the first quarter of 2017 consisted primarily of gold sales, which increased $586 \%$ to $\$ 32,897$ during the first quarter of 2017 compared to $\$ 4,794$ during the first quarter of 2016. The increase in wholesale scrap jewelry revenue was primarily due to the inclusion of the Cash America Results following the Merger, which accounted for $101 \%$ of the increase in wholesale scrap jewelry revenue. The scrap gross profit margin in the U.S. was $7 \%$ compared to the prior-year margin of $19 \%$. Scrap jewelry profits accounted for $1 \%$ of U.S. net revenue (gross profit) for the first quarter of 2017 compared to $2 \%$ in the first quarter of 2016 .

## Store Operating Expenses and Segment Pre-Tax Operating Income

U.S. store operating expenses increased $287 \%$ to $\$ 107,968$ during the first quarter of 2017 compared to $\$ 27,869$ during the first quarter of 2016, primarily as a result of the Merger. Same-store operating expenses increased $1 \%$ and decreased $4 \%$ in the legacy First Cash and Cash America stores, respectively, compared with the prior-year period.

The U.S. segment pre-tax operating income for the first quarter of 2017 was $\$ 76,640$, which generated a pre-tax segment operating margin of $22 \%$ compared to $\$ 21,506$ and $24 \%$ in the prior year, respectively.

## Depreciation and Amortization

U.S. store depreciation and amortization increased $329 \%$ to $\$ 6,419$ during the first quarter of 2017 compared to $\$ 1,498$ during the first quarter of 2016, primarily as a result of the Merger.

## Latin America Operations Segment

The following table details earning assets, which consist of pawn loans, consumer loans, net and inventories as well as other earning asset metrics of the Latin America operations segment as of March 31, 2017 as compared to March 31, 2016:

|  | Balance at March 31, |  |  |  | Increase / <br> (Decrease) | Constant Currency Basis |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Balance atMarch 31,2017(Non-GAAP) |  | Increase / <br> (Decrease) |
|  |  | 2017 |  | 2016 |  |  | (Non-GAAP) |
| Latin America Operations Segment |  |  |  |  |  |  |  |  |
| Earning assets: |  |  |  |  |  |  |  |  |
| Pawn loans | \$ | 70,272 | \$ | 67,302 | 4 \% | \$ | 75,484 | 12 \% |
| Consumer loans, net |  | 376 |  | 443 | (15)\% |  | 406 | (8)\% |
| Inventories |  | 50,634 |  | 40,760 | 24 \% |  | 54,388 | 33 \% |
|  | \$ | 121,282 | \$ | 108,505 | 12 \% | \$ | 130,278 | 20 \% |
|  |  |  |  |  |  |  |  |  |
| Average outstanding pawn loan amount (in ones) | \$ | 62 | \$ | 64 | (3)\% | \$ | 66 | 3 \% |
| Composition of pawn collateral: |  |  |  |  |  |  |  |  |
| General merchandise |  | 81\% |  | 82\% |  |  |  |  |
| Jewelry |  | 19\% |  | 18\% |  |  |  |  |
|  |  | 100\% |  | 100\% |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Composition of inventories: |  |  |  |  |  |  |  |  |
| General merchandise |  | 74\% |  | 82\% |  |  |  |  |
| Jewelry |  | 26\% |  | 18\% |  |  |  |  |
|  |  | 100\% |  | 100\% |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Percentage of inventory aged greater than one year |  | 1\% |  | 1\% |  |  |  |  |

The following table presents segment pre-tax operating income of the Latin America operations segment for the three months ended March 31, 2017 as compared to the three months ended March 31, 2016. Store operating expenses include salary and benefit expense of store-level employees, occupancy costs, bank charges, security, insurance, utilities, supplies and other costs incurred by the stores.

|  | Three Months Ended March 31, |  |  |  | Increase / <br> (Decrease) | Constant Currency Basis |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Three MonthsEndedMarch 31,2017(Non-GAAP) |  | Increase / <br> (Decrease) |
|  |  | 2017 |  | 2016 |  |  | (Non-GAAP) |
| Latin America Operations Segment |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |
| Retail merchandise sales | \$ | 66,328 | \$ | 63,715 | 4 \% | \$ | 74,544 | 17 \% |
| Pawn loan fees |  | 26,433 |  | 27,188 | (3)\% |  | 29,644 | 9 \% |
| Consumer loan and credit services fees |  | 405 |  | 477 | (15)\% |  | 458 | (4)\% |
| Wholesale scrap jewelry sales |  | 5,214 |  | 2,514 | 107 \% |  | 5,214 | 107 \% |
| Total revenue |  | 98,380 |  | 93,894 | 5 \% |  | 109,860 | 17 \% |
|  |  |  |  |  |  |  |  |  |
| Cost of revenue: |  |  |  |  |  |  |  |  |
| Cost of retail merchandise sold |  | 42,138 |  | 40,755 | 3 \% |  | 47,325 | 16 \% |
| Consumer loan and credit services loss provision |  | 102 |  | 140 | (27)\% |  | 115 | (18)\% |
| Cost of wholesale scrap jewelry sold |  | 4,267 |  | 2,009 | 112 \% |  | 4,826 | 140 \% |
| Total cost of revenue |  | 46,507 |  | 42,904 | 8 \% |  | 52,266 | 22 \% |
|  |  |  |  |  |  |  |  |  |
| Net revenue |  | 51,873 |  | 50,990 | 2 \% |  | 57,594 | 13 \% |
|  |  |  |  |  |  |  |  |  |
| Segment expenses: |  |  |  |  |  |  |  |  |
| Store operating expenses |  | 28,776 |  | 27,542 | 4 \% |  | 31,962 | 16 \% |
| Depreciation and amortization |  | 2,397 |  | 2,650 | (10)\% |  | 2,662 | -\% |
| Total segment expenses |  | 31,173 |  | 30,192 | 3 \% |  | 34,624 | 15 \% |
|  |  |  |  |  |  |  |  |  |
| Segment pre-tax operating income | \$ | 20,700 | \$ | 20,798 | -\% | \$ | 22,970 | $10 \%$ |

## Retail Merchandise Sales Operations

Latin America retail merchandise sales increased $4 \%$ ( $17 \%$ on a constant currency basis) to $\$ 66,328$ during the first quarter of 2017 compared to $\$ 63,715$ for the first quarter of 2016. The increase was primarily due to an $11 \%$ increase in same-store constant currency retail sales. The gross profit margin on retail merchandise sales was $36 \%$ during the first quarter of 2017 and 2016.

Inventories in Latin America increased 24\% (33\% on a constant currency basis) from \$40,760 at March 31, 2016 to $\$ 50,634$ at March 31, 2017. The increase was consistent with the growth in store counts from store openings in Latin America and the maturation of existing stores. The shift in the composition of pawn inventory from general merchandise to jewelry was primarily due to larger jewelry counts carried in certain stores as of March 31, 2017, as the Company modified the scrap processing schedule in certain Latin America stores during 2016 to collect scrap jewelry on a less frequent basis to more efficiently manage the collection process.

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## Pawn Lending Operations

Pawn loan fees in Latin America decreased 3\% (increased 9\% on a constant currency basis) totaling \$26,433 during the first quarter of 2017 compared to $\$ 27,188$ for the first quarter of 2016. Latin America pawn loan receivables as of March 31, 2017 increased $4 \%$ ( $12 \%$ on a constant currency basis) compared to March 31, 2016. The constant currency increase of pawn receivables reflects expected organic growth from maturing pawn stores and acquisitions. Latin America same-store pawn receivables increased $3 \%$ ( $11 \%$ on a constant currency basis). The constant currency increase in pawn receivables reflected increased customer demand and continued maturation of existing stores.

Store Operating Expenses and Segment Pre-Tax Operating Income
Store operating expenses increased $4 \%$ ( $16 \%$ on a constant currency basis) to $\$ 28,776$ during the first quarter of 2017 compared to $\$ 27,542$ during the first quarter of 2016, primarily as a result of store additions, partially offset by a $13 \%$ year-over-year decline in the average value of the Mexican peso. Same-store operating expenses decreased $6 \%$ (increased $4 \%$ on a constant currency basis) compared to the prior-year period.

The segment pre-tax operating income for the first quarter of 2017 was $\$ 20,700$, which generated a pre-tax segment operating margin of $21 \%$ compared to $\$ 20,798$ and $22 \%$ in the prior year, respectively.

## Consolidated Results of Operations

The following table reconciles pre-tax operating income of the Company's U.S. operations segment and Latin America operations segment discussed above to consolidated net income for the three months ended March 31, 2017 as compared to the three months ended March 31, 2016:

|  | Three Months Ended March 31, |  |  |  | Increase / <br> (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2017 |  | 2016 |  |
| Consolidated results of operations |  |  |  |  |  |
| U.S. operations segment pre-tax operating income | \$ | 76,640 | \$ | 21,506 | $256 \%$ |
| Latin America operations segment pre-tax operating income |  | 20,700 |  | 20,798 | -\% |
| Consolidated segment pre-tax operating income |  | 97,340 |  | 42,304 | $130 \%$ |
|  |  |  |  |  |  |
| Corporate expenses and other income: |  |  |  |  |  |
| Administrative expenses |  | 33,238 |  | 17,268 | 92 \% |
| Depreciation and amortization |  | 5,427 |  | 789 | 588 \% |
| Interest expense |  | 6,113 |  | 4,460 | 37 \% |
| Interest income |  | (327) |  | (274) | 19 \% |
| Merger and other acquisition expenses |  | 647 |  | 400 | 62 \% |
| Total corporate expenses and other income |  | 45,098 |  | 22,643 | 99 \% |
|  |  |  |  |  |  |
| Income before income taxes |  | 52,242 |  | 19,661 | 166 \% |
|  |  |  |  |  |  |
| Provision for income taxes |  | 19,597 |  | 6,487 | 202 \% |
|  |  |  |  |  |  |
| Net income | \$ | 32,645 | \$ | 13,174 | $148 \%$ |
|  |  |  |  |  |  |
| Comprehensive income | \$ | 55,650 | \$ | 10,685 | 421 \% |

## Administrative Expenses, Depreciation and Amortization, Interest and Taxes

Administrative expenses increased $92 \%$ to $\$ 33,238$ during the first quarter of 2017 compared to $\$ 17,268$ during the first quarter of 2016, primarily as a result of the Merger and a $65 \%$ increase in the weighted-average store count resulting in additional management and supervisory compensation and other support expenses required for such growth, partially offset by a $13 \%$ decline in the average value of the Mexican peso, which reduced comparative administrative expenses in Mexico. As a percentage of revenue, administrative expenses decreased from 9\% during the first quarter of 2016 to $7 \%$ during the first quarter of 2017 primarily due to synergies realized from the Merger and the previously disclosed Maxi Prenda acquisition ("Maxi Prenda Acquisition") in late 2015 and early 2016.

Depreciation and amortization increased to $\$ 5,427$ during the first quarter of 2017 compared to $\$ 789$ during the first quarter of 2016 primarily due to the assumption of substantial corporate property and equipment and $\$ 2,558$ in amortization expense related to intangible assets acquired as a result of the Merger.

Interest expense increased to $\$ 6,113$ in the first quarter of 2017 compared to $\$ 4,460$ for the first quarter of 2016. See "-Liquidity and Capital Resources."
For the first quarter of 2017 and 2016, the Company's effective federal income tax rates were $37.5 \%$ and $33.0 \%$, respectively. The increase in the effective tax rate was primarily due to the increase in taxable U.S. sourced income due to the Merger, which is subject to a higher tax rate than taxable income sourced in Latin America, and certain additional foreign tax expenses incurred in the first quarter of 2017.

## Net Income, Adjusted Net Income, Net Income Per Share and Adjusted Net Income Per Share

The following table sets forth revenue, net revenue, net income, net income per share, adjusted net income and adjusted net income per share for the first quarter of 2017 compared to the first quarter of 2016:

|  | Three Months Ended March 31, |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  |  |  | 2016 |  |  |  |
|  | As Reported (GAAP) |  | Adjusted <br> (Non-GAAP) |  | As Reported (GAAP) |  | $\begin{gathered} \text { Adjusted } \\ \text { (Non-GAAP) } \end{gathered}$ |  |
| Revenue | \$ | 447,576 | \$ | 447,576 | \$ | 183,203 | \$ | 183,203 |
| Net revenue | \$ | 242,900 | \$ | 242,900 | \$ | 101,863 | \$ | 101,863 |
| Net income | \$ | 32,645 | \$ | 33,053 | \$ | 13,174 | \$ | 13,434 |
| Diluted EPS | \$ | 0.67 | \$ | 0.68 | \$ | 0.47 | \$ | 0.48 |
| Weighted avg diluted shares |  | 48,402 |  | 48,402 |  | 28,241 |  | 28,241 |

As reported (GAAP) net income and adjusted net income for the quarter ended March 31, 2017 increased $148 \%$ and $146 \%$, respectively, compared to the prior-year period. As reported (GAAP) earnings per share and adjusted earnings per share increased $43 \%$ and $42 \%$, respectively, reflecting growth in net income that was partially offset by the increase in weighted average diluted shares outstanding due to the Merger and the $13 \%$ decline in the average value of the Mexican peso compared to the first quarter of 2016.

Adjusted net income removes certain items from GAAP net income that the Company does not consider to be representative of its actual operating performance, such as Merger and other acquisition expenses, but does not adjust for the effects of foreign currency rate fluctuations. See "-Non-GAAP Financial Information-Adjusted Net Income and Adjusted Net Income Per Share" below.

## LIQUIDITY AND CAPITAL RESOURCES

As of March 31, 2017, the Company's primary sources of liquidity were $\$ 73,148$ in cash and cash equivalents, $\$ 267,044$ of available and unused funds under the Company's long-term lines of credit with its commercial lenders, $\$ 374,735$ in customer loans and pawn loan fees and service charges receivable and $\$ 308,165$ in inventories. As of March 31, 2017, the amount of cash associated with indefinitely reinvested foreign earnings was $\$ 40,336$, which is primarily held in Mexican pesos. The Company had working capital of $\$ 671,048$ as of March 31, 2017 and total equity exceeded liabilities by a ratio of 2.7 to 1 .

On March 24, 2014, the Company issued $\$ 200,000$ of $6.75 \%$ senior notes due on April 1, 2021 (the "Notes"), all of which are currently outstanding. Interest on the Notes is payable semi-annually in arrears on April 1 and October 1 . The Notes carry optional redemption features whereby the Company has the option to redeem the notes, in whole or in part, on or after April 1, 2020 at par, plus accrued and unpaid interest, if any, and on or after April 1, 2017 at par plus a premium declining ratably to par, plus accrued and unpaid interest, if any. The Notes are fully and unconditionally guaranteed on a senior unsecured basis jointly and severally by all of the Company's existing and future domestic subsidiaries that guarantee the 2016 Credit Facility (as defined below). The Notes permit the Company to make certain restricted payments, such as purchasing shares of its stock and paying cash dividends, within certain parameters, the most restrictive of which generally limits such restricted payments to $50 \%$ of net income, adjusted for certain items as described in the indenture. As of March 31, 2017, 2016 and December 31, 2016, deferred debt issuance costs of $\$ 3,279, \$ 3,963$ and $\$ 3,455$, respectively, are included as a direct deduction from the carrying amount of the Notes in the accompanying condensed consolidated balance sheets.

At March 31, 2017, the Company maintained a line of credit with a group of U.S. based commercial lenders (the "2016 Credit Facility") in the amount of $\$ 400,000$, which matures in September 2021. At March 31, 2017, the Company had $\$ 137,000$ in outstanding borrowings and $\$ 5,956$ in outstanding letters of credit under the 2016 Credit Facility, leaving $\$ 257,044$ available for future borrowings. The 2016 Credit Facility bears interest, at the Company’s option, at either (i) the prevailing London Interbank Offered Rate ("LIBOR") (with interest periods of 1 week or 1, 2, 3 or 6 months at the Company's option) plus a fixed spread of $2.5 \%$ or (ii) the prevailing prime or base rate plus a fixed spread of $1.5 \%$. The agreement has a LIBOR floor of $0 \%$. Additionally, the Company is required to pay an annual commitment fee of $0.50 \%$ on the average daily unused portion of the 2016 Credit Facility commitment. The weightedaverage interest rate on amounts outstanding under the 2016 Credit Facility at March 31, 2017 was $3.50 \%$ based on 1 week LIBOR. Under the terms of the 2016 Credit Facility, the Company is required to maintain certain financial ratios and comply with certain financial covenants and the Company is allowed to make certain restricted payments, such as purchasing shares of its stock, within certain parameters provided the Company maintains compliance with those financial ratios and covenants after giving effect to such restricted payments. The 2016 Credit Facility also contains customary restrictions on the Company's ability to incur additional debt, grant liens, make investments, consummate acquisitions and similar negative covenants with customary carve-outs and baskets. The Company was in compliance with the requirements and covenants of the 2016 Credit Facility as of March 31, 2017, and believes it has the capacity to borrow a substantial portion of the amount available under the 2016 Credit Facility under the most restrictive covenant.

At March 31, 2017, the Company maintained a U.S. dollar denominated line of credit with a bank in Mexico (the "Mexico Credit Facility") in the amount of $\$ 10,000$. The Mexico Credit Facility bears interest at 30 -day LIBOR plus a fixed spread of $2.0 \%$ and matures in December 2017. Under the terms of the Mexico Credit Facility, the Company is required to maintain certain financial ratios and comply with certain financial covenants. The Company was in compliance with the requirements and covenants of the Mexico Credit Facility as of March 31, 2017, and believes it has the capacity to borrow the full amount available under the Mexico Credit Facility under the most restrictive covenant. The Company is required to pay a one-time commitment fee of $\$ 25$ due when the first amount is drawn/borrowed. At March 31, 2017, the Company had no amount outstanding under the Mexico Credit Facility and \$10,000 was available for borrowings.

In general, revenue growth is dependent upon the Company's ability to fund the addition of store locations (both de novo openings and acquisitions) and growth in customer loan balances and inventories. In addition to these factors, changes in loan balances, collection of pawn fees, merchandise sales, inventory levels, operating expenses, administrative expenses, tax rates, gold prices, foreign currency exchange rates and the pace of new store expansions and acquisitions, including expenses related to the Merger, affect the Company's liquidity. Management believes cash on hand, the borrowings available under its credit facilities, anticipated cash generated from operations (including the normal seasonal increases in operating cash flows occurring in the first and fourth quarters) and other current working capital will be sufficient to meet the Company's anticipated capital requirements for its business for at least the next twelve months. Where appropriate or desirable, in connection with the Company's efficient management of its liquidity position, the Company could seek to raise additional funds from a variety of sources, including the sale of assets, reductions in capital spending, the issuance of debt or equity securities and/or changes to its management of current assets. The characteristics of the Company's current assets, specifically the ability to rapidly liquidate gold jewelry inventory and adjust outflows of cash in its lending practices, gives the Company flexibility to quickly modify its business strategy to increase cash
flow from its business, if necessary. Regulatory developments affecting the Company's operations may also impact profitability and liquidity. See "Regulatory Developments."

The Company regularly evaluates opportunities to optimize its capital structure, including through consideration of the issuance of debt or equity, to refinance existing debt and to fund ongoing cash needs such as general corporate purposes, growth initiatives and its stock repurchase program.

The following tables set forth certain historical information with respect to the Company's sources and uses of cash and other key indicators of liquidity (unaudited):

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |
| Cash flow provided by operating activities | \$ | 63,865 | \$ | 25,076 |
| Cash flow provided by (used in) investing activities | \$ | 58,259 | \$ | $(27,095)$ |
| Cash flow used in financing activities | \$ | $(142,177)$ | \$ | $(28,062)$ |
|  | Balance at March 31, |  |  |  |
|  | 2017 |  | 2016 |  |
| Working capital | \$ | 671,048 | \$ | 240,521 |
| Current ratio |  | 6.70:1 |  | 5.30:1 |
| Liabilities to equity |  | 37\% |  | 72\% |

Net cash provided by operating activities increased $\$ 38,789$, or $155 \%$, from $\$ 25,076$ for the three months ended March 31,2016 to $\$ 63,865$ for the three months ended March 31, 2017, due primarily to an increase in net income of $\$ 19,471$ and net changes in certain non-cash adjustments and operating assets and liabilities (as noted in the condensed consolidated statements of cash flows).

Net cash provided by investing activities increased $\$ 85,354$, or $315 \%$, from net cash used in investing activities of $\$ 27,095$ for the three months ended March 31, 2016 to net cash provided by investing activities of $\$ 58,259$ for the three months ended March 31, 2017. Cash flows from investing activities are utilized primarily to fund pawn store acquisitions and purchases of property and equipment. In addition, net cash flows related to fundings/repayments of pawn and consumer loans are included in investing activities. The Company paid $\$ 854$ in cash related to acquisitions during the three months ended March 31, 2017 compared to $\$ 26,045$ in the prior-year period. The Company received net repayments on loan receivables of $\$ 67,189$ during the three months ended March 31, 2017 compared to \$5,293 during the three months ended March 31, 2016.

Net cash used in financing activities increased $\$ 114,115$, or $407 \%$, from $\$ 28,062$ for the three months ended March 31,2016 to $\$ 142,177$ for the three months ended March 31, 2017. Net payments on the Company's credit facilities were $\$ 123,000$ during the three months ended March 31,2017 compared to $\$ 18,000$ during the three months ended March 31, 2016. In addition, the Company repaid $\$ 6,532$ in peso-denominated debt assumed from the Maxi Prenda Acquisition during the three months ended March 31, 2016. The Company repurchased $\$ 10,005$ worth of shares of its common stock and paid dividends of $\$ 9,172$ during the three months ended March 31, 2017, compared to dividends paid of $\$ 3,530$ during the three months ended March 31, 2016.

During the three months ended March 31, 2017, the Company opened 13 new pawn stores in Latin America, opened one pawn store in the U.S. and acquired one pawn store in the U.S. The purchase price of the 2017 acquisition was $\$ 862$, net of cash acquired and certain post-closing adjustments. The purchase was composed of $\$ 837$ in cash paid during the three months ended March 31, 2017 and $\$ 25$ of deferred purchase price payable to the sellers on or before May 2017. During the three months ended March 31, 2017, the Company also paid $\$ 17$ of deferred purchase price amounts payable related to prior-year acquisitions. The Company funded $\$ 8,076$ in capital expenditures during the three months ended March 31, 2017, related primarily to maintenance capital expenditures and new store additions.

The Company intends to continue expansion primarily through acquisitions and new store openings. For 2017, the Company expects to add approximately 85 stores, primarily in Latin America, including plans for additional stores in Mexico, Guatemala and potentially its first stores in Colombia later in the year. The Company expects that total capital expenditures for the remainder of 2017, including expenditures for new and remodeled stores and other corporate assets, will total approximately $\$ 32,000$ to $\$ 37,000$. Management believes that cash on hand, the amounts available to be drawn under the credit facilities and cash generated from operations will be sufficient to accommodate the Company's current operations and store expansion plans for the remainder of 2017.

The Company continually looks for, and is presented with, potential acquisition opportunities. The Company currently has no other contractual commitments for materially significant future acquisitions, business combinations or capital commitments. The Company will evaluate potential acquisitions based upon growth potential, purchase price, available liquidity, debt covenant restrictions, strategic fit and quality of management personnel, among other factors. If the Company encounters an attractive opportunity to acquire new stores in the near future, the Company may seek additional financing, the terms of which will be negotiated on a case-by-case basis.

In connection with the Merger, the Company assumed forward gold sales contracts entered into by Cash America. As of March 31, 2017, the Company has gold commitments of 19,900 gold ounces deliverable through December 31, 2017. The ounces required to be delivered are well within historical scrap gold volumes and the Company expects to have the required gold ounces to meet the commitments as they come due.

In January 2015, the Company's Board of Directors authorized a common stock repurchase program for up to $2,000,000$ shares of the Company's outstanding common stock. During the three months ended March 31, 2017, the Company repurchased 228,000 shares of its common stock at an aggregate cost of $\$ 10,005$ and an average cost per share of $\$ 43.94$ and 920,000 shares remain available for repurchase under the repurchase program. The Company intends to continue repurchases under its repurchase program in 2017 through open market transactions under a 10b-5 plan subject to a variety of factors, including, but not limited to, the level of cash balances, credit availability, debt covenant restrictions, general business conditions, regulatory requirements, the market price of the Company's stock, dividend policy and the availability of alternative investment opportunities.

In July 2016 and in connection with the Merger, the Company's Board of Directors approved a plan to increase the annual dividend to $\$ 0.76$ per share, or $\$ 0.19$ per share quarterly, beginning in the fourth quarter of 2016. In April 2017, the Company's Board of Directors declared a $\$ 0.19$ per share second quarter cash dividend, or an aggregate of $\$ 9,177$ based on current share counts, on common shares outstanding, which will be paid on May 31, 2017 to stockholders of record as of May 15, 2017. The declaration and payment of cash dividends in the future (quarterly or otherwise) will be made by the Board of Directors, from time to time, subject to the Company's financial condition, results of operations, business requirements, compliance with legal requirements and debt covenant restrictions.

## Non-GAAP Financial Information

The Company uses certain financial calculations such as adjusted net income, adjusted net income per share, EBITDA, adjusted EBITDA, free cash flow and constant currency results (as defined or explained below) as factors in the measurement and evaluation of the Company's operating performance and period-over-period growth. The Company derives these financial calculations on the basis of methodologies other than generally accepted accounting principles ("GAAP"), primarily by excluding from a comparable GAAP measure certain items the Company does not consider to be representative of its actual operating performance. These financial calculations are "non-GAAP financial measures" as defined in Securities and Exchange Commission ("SEC") rules. The Company uses these non-GAAP financial measures in operating its business because management believes they are less susceptible to variances in actual operating performance that can result from the excluded items, other infrequent charges and currency fluctuations. The Company presents these financial measures to investors because management believes they are useful to investors in evaluating the primary factors that drive the Company's operating performance and because management believes they provide greater transparency into the Company's results of operations. However, items that are excluded and other adjustments and assumptions that are made in calculating adjusted net income, adjusted net income per share, EBITDA, adjusted EBITDA, free cash flow and constant currency results are significant components in understanding and assessing the Company's financial performance. These non-GAAP financial measures should be evaluated in conjunction with, and are not a substitute for, the Company's GAAP financial measures. Further, because these non-GAAP financial measures are not determined in accordance with GAAP and are thus susceptible to varying calculations, adjusted net income, adjusted net income per share, EBITDA, adjusted EBITDA, free cash flow and constant currency results as presented may not be comparable to other similarly titled measures of other companies.

The Company expects to incur additional expenses over the next two years in connection with its Merger and integration with Cash America. The Company has adjusted the applicable financial measures to exclude these items because it generally would not incur such costs and expenses as part of its continuing operations. The Merger related expenses are predominantly incremental costs directly associated with the Merger and integration of Cash America, including professional fees, legal expenses, severance and retention payments, accelerated vesting of certain equity compensation awards, contract breakage costs and costs related to consolidation of technology systems and corporate facilities.

## Adjusted Net Income and Adjusted Net Income Per Share

Management believes the presentation of adjusted net income and adjusted net income per share ("Adjusted Income Measures") provides investors with greater transparency and provides a more complete understanding of the Company's financial performance and prospects for the future. In addition, management believes the adjustments shown below are useful to investors in order to allow them to compare the Company's financial results for the current periods presented with the prior periods presented.

The following tables provide a reconciliation between the net income and diluted earnings per share calculated in accordance with GAAP to the Adjusted Income Measures, which are shown net of tax (unaudited):

|  | Three Months Ended March 31, |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  |  |  | 2016 |  |  |  |
|  | In <br> Thousands |  | Per Share |  | In <br> Thousands |  | Per Share |  |
| Net income, as reported | \$ | 32,645 | \$ | 0.67 | \$ | 13,174 | \$ | 0.47 |
| Adjustments, net of tax: |  |  |  |  |  |  |  |  |
| Merger related expenses |  |  |  |  |  |  |  |  |
| Transaction |  | - |  | - |  | 166 |  | 0.01 |
| Severance and retention |  | 354 |  | 0.01 |  | - |  | - |
| Other |  | 54 |  | - |  | - |  | - |
| Total merger related expenses |  | 408 |  | 0.01 |  | 166 |  | 0.01 |
| Other acquisition expenses |  | - |  | - |  | 94 |  | - |
| Adjusted net income | \$ | 33,053 | \$ | 0.68 | \$ | 13,434 | \$ | 0.48 |

The following table provides a reconciliation of the gross amounts, the impact of income taxes and the net amounts for each of the adjustments included in the table above (unaudited):

|  | Three Months Ended March 31, |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  |  |  |  |  | 2016 |  |  |  |  |  |
|  | Pre-tax |  | Tax |  | After-tax |  | Pre-tax |  | Tax |  | After-tax |  |
| Merger related expenses | \$ | 647 | \$ | 239 | \$ | 408 | \$ | 250 | \$ | 84 | \$ | 166 |
| Other acquisition expenses |  | - |  | - |  | - |  | 150 |  | 56 |  | 94 |
| Total adjustments | \$ |  | \$ | 239 | \$ | 408 | \$ | 400 | \$ | 140 | \$ | 260 |

## Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA) and Adjusted EBITDA

The Company defines EBITDA as net income before income taxes, depreciation and amortization, interest expense and interest income and adjusted EBITDA as EBITDA adjusted for certain items as listed below that management considers to be non-operating in nature and not representative of its actual operating performance. The Company believes EBITDA and adjusted EBITDA are commonly used by investors to assess a company's financial performance. However, EBITDA and adjusted EBITDA have limitations as analytical tools and should not be considered in isolation or as substitutes for net income or other statement of income data prepared in accordance with GAAP. The following table provides a reconciliation of net income to EBITDA and adjusted EBITDA (unaudited):

|  | Three Months Ended March 31, |  |  |  | Trailing Twelve <br> Months Ended <br> March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Net income | \$ | 32,645 | \$ | 13,174 | \$ | 79,598 | \$ | 57,096 |
| Income taxes |  | 19,597 |  | 6,487 |  | 46,430 |  | 25,857 |
| Depreciation and amortization ${ }^{(1)}$ |  | 14,243 |  | 4,937 |  | 41,171 |  | 17,925 |
| Interest expense |  | 6,113 |  | 4,460 |  | 21,973 |  | 17,327 |
| Interest income |  | (327) |  | (274) |  | (804) |  | $(1,496)$ |
| EBITDA |  | 72,271 |  | 28,784 |  | 188,368 |  | 116,709 |
| Adjustments: |  |  |  |  |  |  |  |  |
| Merger related expenses |  | 647 |  | 250 |  | 36,617 |  | 250 |
| Other acquisition expenses |  | - |  | 150 |  | 300 |  | 2,960 |
| Restructuring expenses related to U.S. consumer loan operations |  | - |  | - |  | - |  | 8,749 |
| Net gain on sale of common stock of Enova |  | - |  | - |  | $(1,299)$ |  | - |
| Adjusted EBITDA | \$ | 72,918 | \$ | 29,184 | \$ | 223,986 | \$ | 128,668 |
|  |  |  |  |  |  |  |  |  |
| Adjusted EBITDA margin calculated as follows: |  |  |  |  |  |  |  |  |
| Total revenue |  |  |  |  | \$ | 1,352,750 | \$ | 711,782 |
| Adjusted EBITDA |  |  |  |  | \$ | 223,986 | \$ | 128,668 |
| Adjusted EBITDA as a percentage of revenue |  |  |  |  |  | 17\% |  | 18\% |

${ }^{(1)}$ For the trailing twelve months ended March 31, 2016, excludes $\$ 404$ of depreciation and amortization, which is included in the restructuring expenses related to U.S. consumer loan operations.

## Free Cash Flow

For purposes of its internal liquidity assessments, the Company considers free cash flow, which the Company defines as cash flow from operating activities reduced by purchases of property and equipment and net cash outflow from loan receivables. Free cash flow is commonly used by investors as an additional measure of cash generated by business operations that may be used to repay scheduled debt maturities and debt service or, following payment of such debt obligations and other non-discretionary items, may be available to invest in future growth through new business development activities or acquisitions, repurchase stock, pay cash dividends or repay debt obligations prior to their maturities. These metrics can also be used to evaluate the Company's ability to generate cash flow from business operations and the impact that this cash flow has on the Company's liquidity. However, free cash flow has limitations as an analytical tool and should not be considered in isolation or as a substitute for cash flow from operating activities or other income statement data prepared in accordance with GAAP. The following table reconciles "net cash flow from operating activities" to "free cash flow" (unaudited):

|  | Trailing Twelve Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |
| Cash flow from operating activities | \$ | 135,643 | \$ | 90,395 |
| Cash flow from investing activities: |  |  |  |  |
| Loan receivables, net of cash repayments |  | 45,824 |  | $(6,735)$ |
| Purchases of property and equipment |  | $(35,596)$ |  | $(23,030)$ |
| Free cash flow | \$ | 145,871 | \$ | 60,630 |

## Constant Currency Results

The Company's reporting currency is the U.S. dollar. However, certain performance metrics discussed in this report are presented on a "constant currency" basis, which is considered a non-GAAP measurement of financial performance. The Company's management uses constant currency results to evaluate operating results of business operations in Latin America, which are primarily transacted in local currencies.

The Company believes constant currency results provide investors with valuable supplemental information regarding the underlying performance of its business operations in Latin America, consistent with how the Company's management evaluates such performance and operating results. Constant currency results reported herein are calculated by translating certain balance sheet and income statement items denominated in local currencies using the exchange rate from the prior-year comparable period, as opposed to the current comparable period, in order to exclude the effects of foreign currency rate fluctuations for purposes of evaluating period-over-period comparisons. Business operations in Mexico and Guatemala are transacted in Mexican pesos and Guatemalan quetzales, respectively. The Company also has operations in El Salvador where the reporting and functional currency is the U.S. dollar. See the Latin America operations segment tables in "-Results of Continuing Operations" above for additional reconciliation of certain constant currency amounts to as reported GAAP amounts.

The following table provides exchange rates for the Mexican peso and Guatemalan quetzal for the current and prior year periods (unaudited):

|  | March 31, |  | Increase / <br> Decrease |
| :---: | :---: | :---: | :---: |
|  | 2017 | 2016 |  |
| Mexican peso / U.S. dollar exchange rate: |  |  |  |
| End-of-period | 18.8 | 17.4 | (8)\% |
| Three months ended | 20.4 | 18.0 | (13)\% |
| Guatemalan quetzal / U.S. dollar exchange rate: |  |  |  |
| End-of-period | 7.3 | 7.7 | 5 \% |
| Three months ended | 7.4 | 7.7 | 4 \% |

## Regulatory Developments

The Company is subject to significant regulation of its pawn, consumer loan and general business operations in all of the jurisdictions in which it operates. These regulations are implemented through various laws, ordinances and regulatory pronouncements from federal, state and municipal governmental entities in the U.S. and Latin America. These regulatory bodies often have broad discretionary authority in the establishment, interpretation and enforcement of such regulations. These regulations are subject to change, sometimes significantly, as a result of political, economic or social trends, events and media perceptions.

The Company is subject to specific laws, ordinances and regulations primarily concerning its pawn and consumer lending operations. Many statutes and regulations prescribe, among other things, the general terms of the Company's pawn and consumer loan agreements, including maximum service fees and/or interest rates that may be charged and collected and mandatory consumer disclosures. In many municipal, state and federal jurisdictions, in both the U.S. and countries in Latin America, the Company must obtain and maintain regulatory operating licenses and comply with regular or frequent regulatory reporting and registration requirements, including reporting and recording of pawn loans, pawned collateral, used merchandise purchased from the general
public, retail sales activities, firearm transactions, export, import and transfer of merchandise, and currency transactions, among other things. Existing regulations and regulatory developments are further and more completely described under "Governmental Regulation" in Part I, Item 1 of the Company's 2016 annual report on Form 10-K filed with the SEC on March 1, 2017. There have been no material changes to the Company's regulatory developments since December 31, 2016.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risks relating to the Company's operations result primarily from changes in interest rates, gold prices and foreign currency exchange rates, and are described in detail in the Company's 2016 annual report on Form 10-K. The impact of current-year fluctuations in gold prices and foreign currency exchange rates, in particular, are further discussed in Part I, Item 2 herein. The Company does not engage in speculative or leveraged transactions, nor does it hold or issue financial instruments for trading purposes. There have been no material changes to the Company's exposure to market risks since December 31, 2016.

## ITEM 4. CONTROLS AND PROCEDURES

## Evaluation of Disclosure Controls and Procedures

The Company's management, under the supervision and with the participation of the Company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) under the Securities Exchange Act of 1934) (the "Exchange Act") as of March 31, 2017 (the "Evaluation Date"). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that, as of the Evaluation Date, the Company's disclosure controls and procedures were effective.

## Changes in Internal Control Over Financial Reporting

There has been no change in the Company's internal control over financial reporting during the quarter ended March 31, 2017 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

## Limitations on Effectiveness of Controls and Procedures

The Company's management, including its Chief Executive Officer and Chief Financial Officer, does not expect that the Company's disclosure controls and procedures or internal controls will prevent all possible error and fraud. The Company's disclosure controls and procedures are, however, designed to provide reasonable assurance of achieving their objectives, and the Company's Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures are effective at that reasonable assurance level.

## PART II. OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

There have been no material changes in the status of legal proceedings previously reported in the Company's 2016 annual report on Form 10-K.

## ITEM 1A. RISK FACTORS

Important risk factors that could cause results or events to differ from current expectations, are described in Part I, Item 1A, "Risk Factors" of the Company's 2016 annual report on Form 10-K. These factors are supplemented by those discussed under "Management's Discussion And Analysis Of Financial Condition And Results Of Operations" and "Regulatory Developments" in Part I, Item 2 of this quarterly report and in "Governmental Regulation" in Part I, Item 1 of the Company's 2016 annual report on Form 10-K.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

(In thousands except share and per share amounts)
In January 2015, the Company's Board of Directors authorized a common stock repurchase program for up to 2,000,000 shares of the Company's outstanding common stock. During the three months ended March 31, 2017, the Company repurchased 228,000 shares of its common stock at an aggregate cost of $\$ 10,005$ and an average cost per share of $\$ 43.94$ and 920,000 shares remain available for repurchase under the repurchase program. The Company intends to continue repurchases under its repurchase program in 2017 through open market transactions under a 10b-5 plan subject to a variety of factors, including, but not limited to, the level of cash balances, credit availability, debt covenant restrictions, general business conditions, regulatory requirements, the market price of the Company's stock, dividend policy and the availability of alternative investment opportunities.

The following table provides the information with respect to purchases made by the Company of shares of its common stock during each month the program was in effect during the three months ended March 31, 2017:


## ITEM 3. DEFAULTS UPON SENIOR SECURITIES

Not Applicable.

## ITEM 4. MINE SAFETY DISCLOSURES

Not Applicable.

## ITEM 5. OTHER INFORMATION

None.

## ITEM 6. EXHIBITS



* Indicates management contract or compensatory plan, contract or arrangement.
(1) The XBRL related information in Exhibit 101 to this Quarterly Report on Form 10-Q shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to liability of that section and shall not be incorporated by reference into any filing or other document pursuant to the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing or document.


## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## FIRSTCASH, INC.

(Registrant)
/s/ RICK L. WESSEL
Rick L. Wessel
Chief Executive Officer
(Principal Executive Officer)
/s/ R. DOUGLAS ORR
R. Douglas Orr

Executive Vice President and Chief Financial Officer
(Principal Financial and Accounting Officer)

## INDEX TO EXHIBITS

| Exhibit No. | Exhibit Description | Incorporated by Reference |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Form | File No. | Exhibit | Filing Date | Filed Herewith |
| 3.1 | Amended and Restated Certificate of Incorporation | DEF 14A | 0-19133 | B | 04/29/2004 |  |
| 3.2 | Amendment to Amended and Restated Certificate of Incorporation | 8-K | 001-10960 | 3.1 | 09/02/2016 |  |
| 3.3 | Amended and Restated Bylaws | 8-K | 001-10960 | 3.2 | 09/02/2016 |  |
| 10.1 | Performance-Based Restricted Stock Unit Award Agreement * |  |  |  |  | X |
| 31.1 | Certification Pursuant to Section 302 of the Sarbanes-Oxley Act provided by Rick L. Wessel, Chief Executive Officer |  |  |  |  | X |
| 31.2 | Certification Pursuant to Section 302 of the Sarbanes-Oxley Act provided by R. Douglas Orr, Chief Financial Officer |  |  |  |  | X |
| 32.1 | Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 provided by Rick L. Wessel, Chief Executive Officer |  |  |  |  | X |
| 32.2 | Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 provided by R. Douglas Orr, Chief Financial Officer |  |  |  |  | X |
| $101{ }^{(1)}$ | The following financial information from the Company's Quarterly Report on Form 10-Q for the first quarter of fiscal 2017, filed with the SEC on May 4, 2017, is formatted in Extensible Business Reporting Language (XBRL): (i) Condensed Consolidated Balance Sheets at March 31, 2017, March 31, 2016 and December 31, 2016, (ii) Condensed Consolidated Statements of Income for the three months ended March 31, 2017 and March 31, 2016, (iii) Condensed Consolidated Statements of Comprehensive Income (Loss) for the three months ended March 31, 2017 and March 31, 2016, (iv) Condensed Consolidated Statements of Changes in Stockholders’ Equity for the three months ended March 31, 2017 and March 31, 2016, (v) Condensed Consolidated Statements of Cash Flows for the three months ended March 31, 2017 and March 31, 2016 and (vi) Notes to Condensed Consolidated Financial Statements. |  |  |  |  | X |

* Indicates management contract or compensatory plan, contract or arrangement.
${ }^{(1)}$ The XBRL related information in Exhibit 101 to this Quarterly Report on Form 10-Q shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to liability of that section and shall not be incorporated by reference into any filing or other document pursuant to the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing or document.


# FIRSTCASH, INC. <br> PERFORMANCE-BASED RESTRICTED STOCK UNIT AWARD AGREEMENT 

Non-transferable<br>GRANTTO<br>\section*{[]}<br>("Grantee")

by FirstCash, Inc. (the "Company") of restricted stock units (the "Stock Units") representing the right to earn, on a one-for-one basis, shares of the Company's common stock ("Shares"), pursuant to and subject to the provisions of the FirstCash, Inc. 2011 Long-Term Incentive Plan (the "Plan"), and to the terms and conditions set forth on the following pages of this award agreement (this "Agreement").

The target number of Shares subject to this award is [ ] (the "Target Award"). Depending on the Company's cumulative level of attainment of Adjusted Net Income and New Store Additions (as such terms are defined in Section 1 of this Agreement) for the three fiscal-year period beginning January 1, 20 _ and ending December 31, $20 \ldots$, and Grantee's continued employment with the Company or its Affiliates through the third anniversary of the Grant Date, Grantee may earn and vest in between 0\% and [125] [150]\% of the Target Award, subject to the terms and conditions of this Agreement and as set forth on Exhibit A.

By accepting this award, Grantee shall be deemed to have agreed to the terms and conditions of this Agreement and the Plan.

IN WITNESS WHEREOF, FirstCash, Inc., acting by and through its duly authorized officers, has caused this Agreement to be executed as of the grant date indicated below (the "Grant Date").

FIRSTCASH, INC.

By:
Its: Authorized Officer

Grant Date:

Accepted by Grantee:

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## TERMS AND CONDITIONS

1. Defined Terms. Capitalized terms used herein and not otherwise defined shall have the meanings assigned to such terms in the Plan. In addition, and notwithstanding any contrary definition in the Plan, for purposes of this Agreement:
(a) "Adjusted Net Income" means annual net income (as reported in the Company's audited financial statements), adjusted to exclude the impact of (i) merger, acquisition, integration and/or restructuring costs, (ii) discontinued operations, (iii) the closing or contracting of the Company's payday lending operations, and (iv) other unusual or nonrecurring events, as described in management's discussion and analysis of financial condition and results of operations appearing in the Company's annual report to shareholders for the applicable year.
(b) "New Store Additions" means the gross number of new store locations, whether newly opened or acquired.
(c) "Performance Period" means the three fiscal-year period beginning on January 1, 20__ and ending December 31, 20__.
(d) "Retirement" means Grantee's voluntary termination of employment with the Company or an Affiliate after attaining age 62 with at least fifteen years of service with the Company or its Affiliates (including predecessor companies acquired by the Company or its Affiliates).
(e) "Vesting Date" is defined in Section 2 of this Agreement.
2. Earning and Vesting of Stock Units.
(a) Stock Units Earned During Performance Period. The Stock Units have been credited to a bookkeeping account on behalf of Grantee and do not represent actual Shares of common stock. The Stock Units represent the right to earn and vest in between 0\% and [125] [150]\% of the Target Award, payable in Shares of common stock on the Vesting Date (as defined below), depending on (i) the Company's level of achievement of performance goals relating to Adjusted Net Income and New Store Additions for Performance Period in accordance with Exhibit A, and (ii) either (A) Grantee's continued employment with the Company or its Affiliates through the end of the Performance Period or (B) Grantee's Retirement during the Performance Period. As soon as practical following the Performance Period, the Compensation Committee (the "Committee") of the Company’s Board of Directors (the "Board") shall determine and certify (i) the Company's level of achievement of the Adjusted Net Income and New Store Additions goals during the Performance Period, and (ii) the number of Stock Units that were earned based on such measures, provided, that in the event of Grantee's Retirement, the number of Stock Units earned shall be prorated by multiplying the result by a fraction, the numerator of which is the number of whole months elapsed in the Performance Period prior to Grantee's Retirement and the numerator of which is 36 .
(b) Stock Units Earned Upon Certain Employment Terminations. In the event that (i) Grantee's employment is terminated during the Performance Period due to death or Disability, or (ii) Grantee's employment is terminated during the Performance Period without Cause or Grantee resigns for Good Reason, in either case within two years after the effective date of a Change in Control in which the Stock Units are assumed by the surviving entity or otherwise equitably converted or substituted, Grantee shall be deemed to have earned a pro rata number of Stock Units as of the date of termination based upon (A) an assumed achievement of $100 \%$ of the Target Adjusted Net Income Goal and Target New Store Additions Goal (as defined on Exhibit A), if the date of termination occurs during the first half of the Performance Period, or (B) the actual level of achievement of the Target Adjusted Net Income Goal and Target New Store Additions Goal against pro rata target levels (measured as of the end of the
calendar quarter immediately preceding the date of termination), if the date of termination occurs during the second half of the Performance Period, and, in either such case, the result shall be multiplied by a fraction, the numerator of which is the number of whole months elapsed in the Performance Period prior to the termination of employment and the numerator of which is 36 .
(c) Stock Units Earned Upon Change in Control. In the event of a Change in Control during the Performance Period in which the Stock Units are not assumed by the surviving entity or otherwise equitably converted or substituted, Grantee shall be deemed to have earned a pro rata number of Stock Units as of the Change in Control based upon (A) an assumed achievement of $100 \%$ of the Target Adjusted Net Income Goal and Target New Store Additions Goal (as defined on Exhibit A), if the Change in Control occurs during the first half of the Performance Period, or (B) the actual level of achievement of the Target Adjusted Net Income Goal and Target New Store Additions Goal against pro rata target levels (measured as of the end of the calendar quarter immediately preceding the Change in Control), if the Change in Control occurs during the second half of the Performance Period, and, in either such case, the result shall be multiplied by a fraction, the numerator of which is the number of whole months elapsed in the Performance Period prior to the Change in Control and the numerator of which is 36 .
(d) Vesting of Stock Units. Any Stock Units that are earned pursuant to Section 2(a), 2(b) or 2(c) above shall vest and become nonforfeitable on the earliest to occur of the following (the "Vesting Date"):
(i) the third anniversary of the Grant Date, provided that Grantee has continued in the employment of the Company, its Affiliates, and/or its Subsidiaries through such date, or
(ii) the termination of Grantee's employment under circumstances described in Section 2(b) above, or
(iii) the occurrence of a Change in Control in which the Stock Units are not assumed by the surviving entity or otherwise equitably converted or substituted, provided Grantee has continued in the employment of the Company, its Affiliates, and/or its Subsidiaries through such date.

Any Stock Units that are not earned during the Performance Period in accordance with the terms of this Agreement will be forfeited to the Company without further consideration or any act or action by Grantee. If Grantee’s employment with the Company or an Affiliate or Subsidiary terminates prior to the Vesting Date for any reason other than as described in Section 2(b) above, Grantee shall forfeit all right, title and interest in and to the earned Stock Units as of the date of such termination and the Stock Units will be forfeited to the Company without further consideration or any act or action by Grantee.

## 3. Conversion to Common Stock.

Unless the Stock Units are forfeited prior to the Vesting Date as provided in section 2 above, the Stock Units will be converted on the Vesting Date to actual Shares of common stock. Stock certificates evidencing the conversion of Stock Units into Shares of common stock will be registered on the books of the Company in Grantee's name (or in street name to Grantee's brokerage account) as of the Vesting Date and delivered to Grantee, in certificated or uncertificated form, as soon as practical thereafter.
4. Dividend Equivalents. If and when dividends or other distributions are paid with respect to the common stock while the Stock Units are outstanding, the dollar amount or fair market value of such dividends or distributions with respect to the number of shares of common stock then underlying the Stock Units shall be accumulated in an account for Grantee and distributed to Grantee within 30 days after the Vesting Date for the Stock Units with respect to which they relate. If Grantee forfeits any Stock Units under this Agreement, Grantee shall forfeit the right to receive any accumulated dividend equivalents with respect to such forfeited Stock Units.
5. Restrictions on Transfer and Pledge. No right or interest of Grantee in the Stock Units may be pledged, encumbered, or hypothecated or be made subject to any lien, obligation, or liability of Grantee to any other party other than the Company or an Affiliate or Subsidiary. Except as provided in the Plan, the Stock Units may not be sold, assigned, transferred or otherwise disposed of by Grantee other than by will or the laws of descent and distribution. The designation of a beneficiary shall not constitute a transfer.
6. Limitation of Rights. The Stock Units do not confer to Grantee or Grantee's beneficiary, executors or administrators any rights of a shareholder of the Company unless and until Shares are in fact registered to or on behalf of such person in connection with the Stock Units. Grantee shall not have voting or any other rights as a shareholder of the Company with respect to the Stock Units. Upon conversion of the Stock Units into Shares, Grantee will obtain full voting and other rights as a shareholder of the Company.
7. Continuation of Employment. Nothing in this Agreement shall interfere with or limit in any way the right of the Company or any Affiliate or Subsidiary to terminate Grantee's employment at any time, nor confer upon Grantee any right to continue in employment of the Company or any Affiliate or Subsidiary.
8. Payment of Taxes. The Company or any Affiliate or Subsidiary employing Grantee has the authority and the right to deduct or withhold, or require Grantee to remit to the employer, an amount sufficient to satisfy federal, state, and local taxes (including Grantee’s FICA obligation) required by law to be withheld with respect to any taxable event arising as a result of the Stock Units. With respect to withholding required upon any taxable event arising as a result of the Stock Units, the employer shall satisfy the tax withholding requirement by withholding Shares having a Fair Market Value on the date of withholding equal to the amount required to be withheld in accordance with applicable tax requirements. The obligations of the Company under this Agreement will be conditional on such payment or arrangements, and the Company, and, where applicable, its Affiliates or Subsidiaries will, to the extent permitted by law, have the right to deduct any such taxes from any payment of any kind otherwise due to Grantee.
9. Restrictions on Issuance of Shares. The granting of Stock Units shall be subject to all applicable laws, rules, and regulations, and to such approvals by any governmental agencies or national securities exchanges as may be required. If at any time the Committee or the Board shall determine in its discretion, that registration, listing or qualification of the Shares underlying the Stock Units upon any securities exchange or similar self-regulatory organization or under any foreign, federal, or local law or practice, or the consent or approval of any governmental regulatory body, is necessary or desirable as a condition to the settlement of the Stock Units, the Stock Units will not be converted to Shares in whole or in part unless and until such registration, listing, qualification, consent or approval shall have been effected or obtained free of any conditions not acceptable to the Committee or the Board.
10. Plan Controls. This Agreement and Grantee's rights hereunder are subject to all the terms and conditions of the Plan, as the same may be amended from time to time, as well as to such rules and regulations as the Committee may adopt for administration of the Plan. It is expressly understood that the Committee is authorized to interpret and administer the Plan and this Agreement, and to make all decisions and determinations as it may deem necessary or advisable for the administration thereof, all of which shall be final and binding upon Grantee and the Company. In the event of any actual or alleged conflict between the provisions of the Plan and the provisions of this Agreement, the provisions of the Plan shall be controlling and determinative.
11. Relationship to Other Benefits. The Stock Units shall not affect the calculation of benefits under any other compensation plan or program of the Company, except to the extent specifically provided in such other plan or program.
12. Amendment. Subject to the terms of the Plan, this Agreement may be modified or amended by the Committee; provided that no such amendment shall materially and adversely affect the rights of Grantee hereunder without the consent of Grantee. Notwithstanding the foregoing, Grantee hereby expressly agrees to any amendment to the Plan and this Agreement to the extent necessary to comply with applicable law or changes to applicable law (including, but not limited to, Code Section 409A) and related regulations or other guidance and federal securities laws.
13. Successor. All obligations of the Company under the Plan and this Agreement, with respect to the Stock Units, shall be binding on any successor to the Company, whether the existence of such successor is the result of a direct or indirect purchase, merger, consolidation, or otherwise, of all or substantially all of the business and/or assets of the Company.
14. Severability. The provisions of this Agreement are severable and if any one or more provisions is determined to be illegal or otherwise unenforceable, in whole or in part, the remaining provisions shall nevertheless be binding and enforceable.

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## EXHIBIT A

## Earning of Stock Units

The Stock Units will be earned, in whole or in part, based on the Company's cumulative level of achievement of (i) Adjusted Net Income for the Performance Period, expressed as a percentage of a target Adjusted Net Income goal (the "Target Adjusted Net Income Goal"), and (ii) New Store Additions for the Performance Period, expressed as a percentage of a target New Store Additions goal (the "Target New Store Additions Goal").

The Target Adjusted Net Income Goal for the three-year Performance Period is \$[ ].
The Target New Store Additions Goal for the three-year Performance Period is [ ].
No later than March 15, 20 $\qquad$ the Committee shall determine and certify the number of Stock Units that have been earned for the Performance Period, based on the following tables:

| Adjusted Net Income Performance / Funding Scale |  |
| :---: | :---: |
| Actual Cumulative Adjusted Net Income as a <br> Percentage of Cumulative Target Adjusted Net <br> Income Goal | Percentage of <br> Target Award Earned * |
| Less than [ ]\% | $0 \%$ |
| []$\%$ | []$\%$ |
| $100 \%$ | []$\%$ |
| []$\%$ | []$\%$ |
| []$\%$ or greater | []$\%$ |


| New Store Additions Performance / Funding Scale |  |
| :---: | :---: |
| Actual Cumulative New Store Additions as a <br> Percentage of Cumulative Target New Store <br> Additions Goal | Percentage of <br> Target Award Earned * |
| Less than [ ]\% | $0 \%$ |
| []$\%$ | []$\%$ |
| $100 \%$ | []$\%$ |
| []$\%$ | []$\%$ |
| []$\%$ or greater | []$\%$ |

* Payouts between performance levels will be determined based on straight line interpolation.

Any Stock Units that are earned for the Performance Period, as certified by the Committee, shall be subject to forfeiture in accordance with the terms of the Agreement, depending upon Grantee's continued employment until the Vesting Date.

## CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT

I, Rick L. Wessel, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of FirstCash, Inc. (the "Registrant");
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
4. The Registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d15(f)) for the Registrant and have:
a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c. Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d. Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
5. The Registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

Date: May 4, 2017
/s/ Rick L. Wessel
Rick L. Wessel
Chief Executive Officer

## CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT

I, R. Douglas Orr, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of FirstCash, Inc. (the "Registrant");
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
4. The Registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d15(f)) for the Registrant and have:
a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c. Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d. Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
5. The Registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

Date: May 4, 2017

## /s/ R. Douglas Orr

R. Douglas Orr

Chief Financial Officer

## CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of FirstCash, Inc. (the "Company") on Form 10-Q for the quarterly period ended March 31, 2017, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Rick L. Wessel, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Act of 1934, as amended; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: May 4, 2017
/s/ Rick L. Wessel
Rick L. Wessel
Chief Executive Officer

## CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of FirstCash, Inc. (the "Company") on Form 10-Q for the quarterly period ended March 31, 2017, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, R. Douglas Orr, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Act of 1934, as amended; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: May 4, 2017
/s/R. Douglas Orr
R. Douglas Orr

Chief Financial Officer

